


NOTES

TO: Honorable Mayor and City Council Members

FROM: Barbara Lipscomb, City Manager 

DATE: January 4, 2017

SUBJECT: Materials for Your Information

Please find attached the following materials for your information:


1. A memo from Assistant City Manager Michael Cowin regarding the Popular Annual Financial Report (PAFR) for the fiscal year ended June 30, 2016
2. A memo from Fire/Rescue Chief Eric Griffin announcing the hiring of 17 Fire/Rescue Trainees
3. A memo regarding Mayor Pro-Tem Smith's Town Hall Meeting on January 10, 2017
4. An agenda for the January 10, 2017 meeting of the Police Community Relations Committee and minutes from the December 13, 2016 meeting

dr

Attachments

cc: Dave Holec, City Attorney
Carol Barwick, City Clerk

Memorandum

To: Barbara Lipscomb, City Manager
From: Michael Cowin, Assistant City Manager 
Date: January 4, 2017
Subject: Popular Annual Financial Report (PAFR)

Attached is the Popular Annual Financial Report (PAFR) for the fiscal year ended June 30, 2016. This first-ever PAFR was recently produced by staff in the City Manager's Office for the purpose of providing an overview of the City's financial operations in a succinct and easy-to-understand format. The report includes summary information on the City's revenues, expenses, debt, and capital projects.

The PAFR has been posted on the City's website for easy access by the public. Additionally, the PAFR was submitted to the Government Finance Officers Association for consideration for their Award for Outstanding Achievement in Popular Annual Financial Reporting.

If you have any questions concerning the PAFR, please contact me.

dr

Attachment

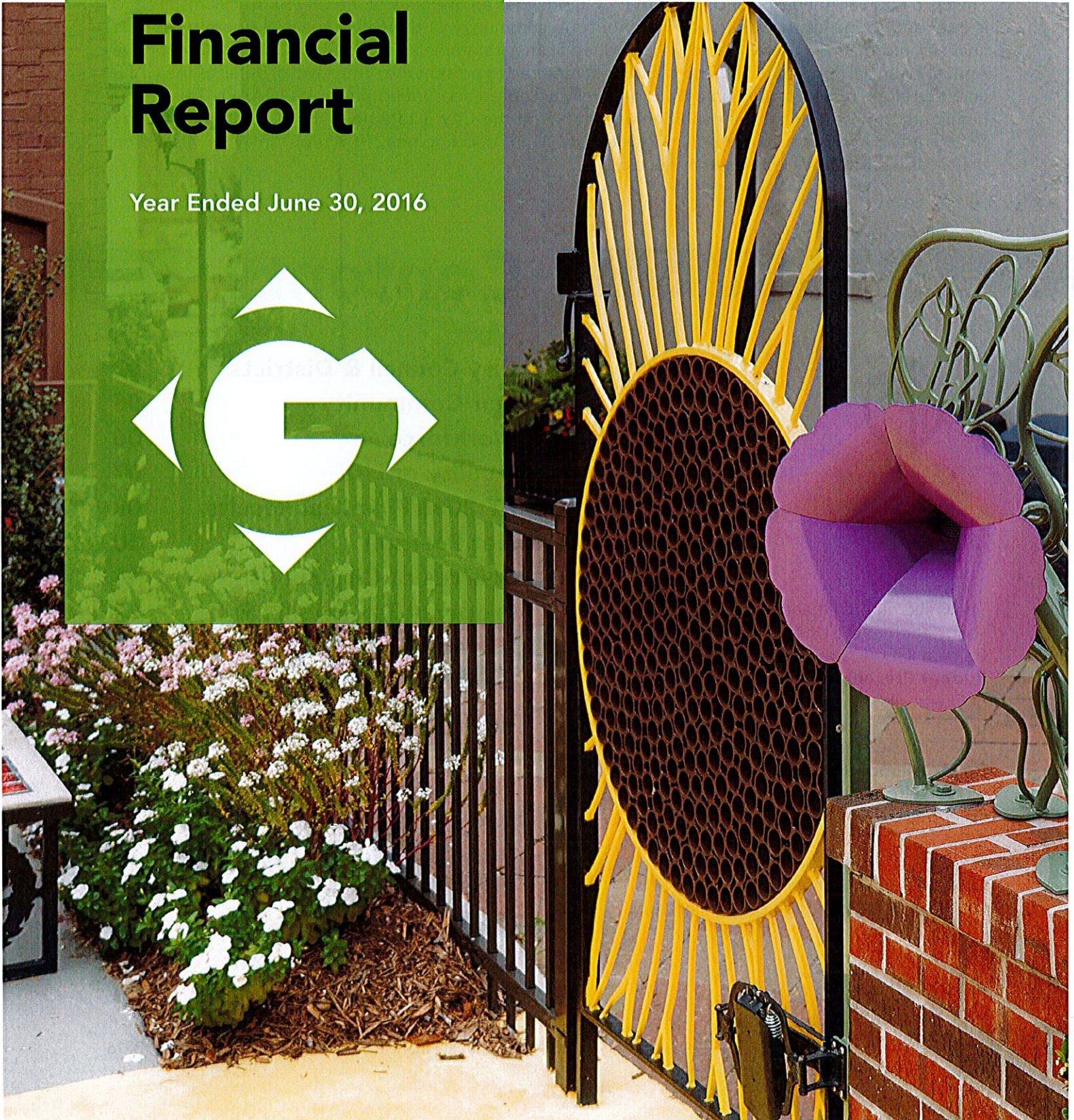
cc: Shelley Leach, Budget Analyst

Popular Annual Financial Report

Year Ended June 30, 2016



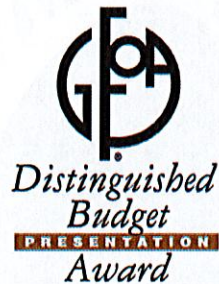
Find yourself in good company®



Overview

The City of Greenville financial cycle begins on July 1 and ends on June 30. During this time frame, two major processes take place: the Annual Operating and Capital Budget process and the Annual Audit. The 2016 Popular Annual Financial Report (PAFR) provides an overview of the City's financial results and is intended to increase awareness throughout the community of the City's financial operations. The financial information is obtained from the audited financial statements in the City's 2016 Comprehensive Annual Financial Report (CAFR). The PAFR is not required to present the same level of detail as the CAFR and, therefore, may not fully conform to generally accepted accounting principles (GAAP). This report highlights the overall financial condition and trends of the City. The 2016 CAFR is audited by Cherry Beckaert LLP and has received an unmodified or "clean" audit opinion. This report may be viewed on the City's website, located at greenvillenc.gov.

Contents



The Government Finance Officers Association of the United States and Canada (GFOA) presented a **Distinguished Budget Presentation Award** to the City of Greenville, North Carolina for its biennial budget for fiscal year July 1, 2014–June 30, 2015, and a **Certificate of Achievement for Excellence in Financial Reporting** for its commitment to financial transparency for fiscal year July 1, 2014–June 30, 2015.

The City's Budget documentation and Comprehensive Annual Financial Reports can be accessed through greenvillenc.gov.

City Council & Districts	03
Our Community	05
Workforce	06
Quality of Life	07
FY 2016 Financial Results	08
Net Position	10
Sources of City Funds	11
Property Tax Breakdown	12
Uses of City Funds	13
General Government	14
Community Development	15
Public Safety	16
Public Works	17
Recreation & Parks	18
Understanding City Debt	19
Bond Referendum	20
Capital Improvements	21
Central City Investment	22
Future Projects	23



City Council



Mayor
Allen Thomas



Mayor Pro Tem, District 1
Kandie Smith



District 2
Rose Glover



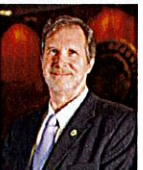
District 3
McLean Godley



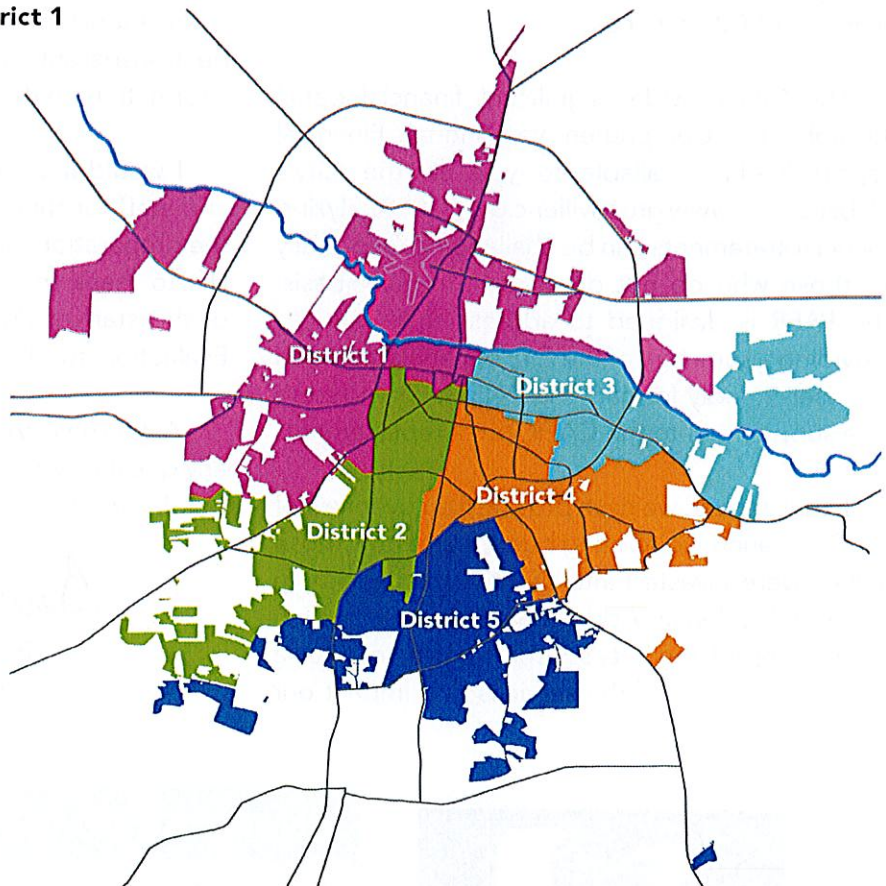
District 4
Rick Smiley



District 5
P. J. Connelly



Council Member at-Large
Calvin Mercer



A Message to the Citizens of Greenville



I am pleased to present, on behalf of the City Council and the management of the City of Greenville, the City's first Popular Annual Financial Report (PAFR) for the fiscal year ending June 30, 2016. Provided in this report are the financial highlights from the previous fiscal year and an overview of City services.

The City provides significant financial detail through the Comprehensive Annual Financial Report (CAFR) available to you on the City's Website, www.greenvillenc.gov. Analyzing financial statements can be challenging, especially for those who do not do so on a regular basis. The PAFR is designed to address that issue by providing a summary of the City's financial position in a user-friendly format. The PAFR is intended to be a supplement to the CAFR, not a replacement.

In this report, we have provided an overview of the City's annual operating budget and how those dollars were invested into the community during the past fiscal year. Additionally, we have broken down some of the City's departments to offer a snapshot of some of the services that impact our

community. We have also provided a glimpse of the City's capital investments.

Providing comprehensive and quality services while maintaining a sound financial position is a source of pride for the City of Greenville. It is an important part of our financial mission to be transparent in providing you with complete information on the finances of our programs.

I would like to thank City department heads and staff for their dedication and commitment in the preparation of this report. Specifically, I would like to thank the City Manager's Office, inclusive of the staff of Public Information and Budget & Evaluation, for their contributions.

As you review this PAFR, please feel free to share any questions, concerns, or recommendations you may have with us.

A handwritten signature in black ink that reads "Barbara Lipscomb". The script is fluid and cursive.

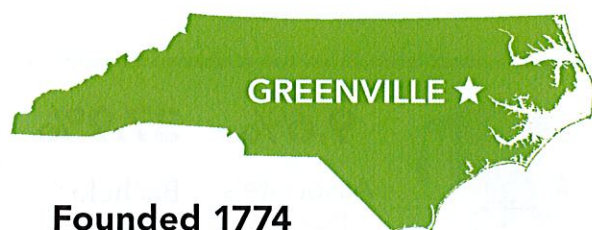
Barbara Lipscomb
City Manager



FINANCIAL TRANSPARENCY TOOL

Access real-time financial information any time online through the Financial Transparency Tool at greenvillenc.gov.

Our Community



Population (2015 est.) **90,597**
 Post-Secondary Students **50,938**
 Square Miles **34.9**

 Top 100 Best Communities for Young People	Forbes Top 10 Best Small Places for Business and Careers 2014	Forbes Top 25 Mid-City Business Growth and Development
 Top 10 Micro American Cities of the Future 2013–2014	 Top 10 Best Performing Cities (Small Metro) 2014	 Top 50 Best Small Cities for Job Growth 2014
 Top 10 Human Resources 2013–2014	 Top 40 Pharmaceutical & Medicine Mfg Metro	 Top 20 Best Small Cities for Information Jobs 2014

MAJOR EMPLOYERS

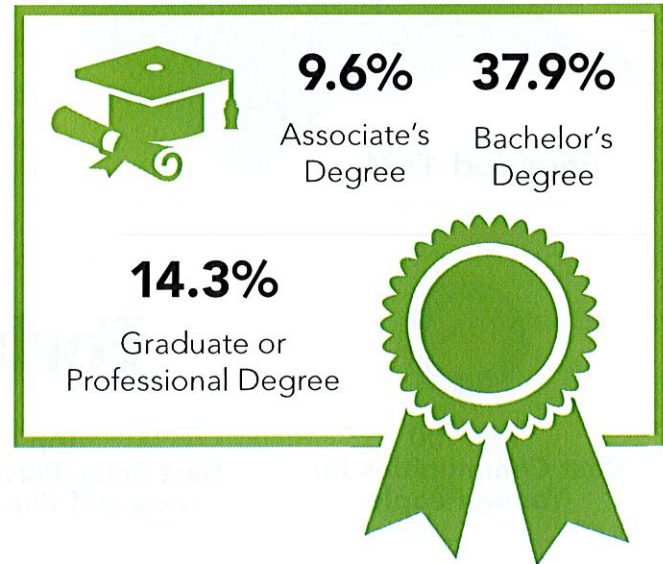
In a community where healthcare and education thrive, it is no surprise that the Greenville's top employers would be from one of those fields. Vidant Health, which includes the East Carolina Heart Institute and the James and Connie Maynard Children's Hospital, leads the way in jobs. Here is a look at the number of employees at a few of the city's major employers:

 7,868	 5,795	 2,754	 1,200
--	--	--	--

Workforce

EDUCATION

Greenville is home to East Carolina University, the third largest university in the state. ECU boasts the Brody School of Medicine that offers a four-year medical doctor degree as well as six PhD programs and the School of Dental Medicine, one of only two in the state. There are also 99 undergraduate degree tracks and 104 graduate-level programs at ECU. Another asset for Greenville's education community is Pitt Community College, which has its main campus in Winterville and satellite campus in Greenville.



PROFESSIONS

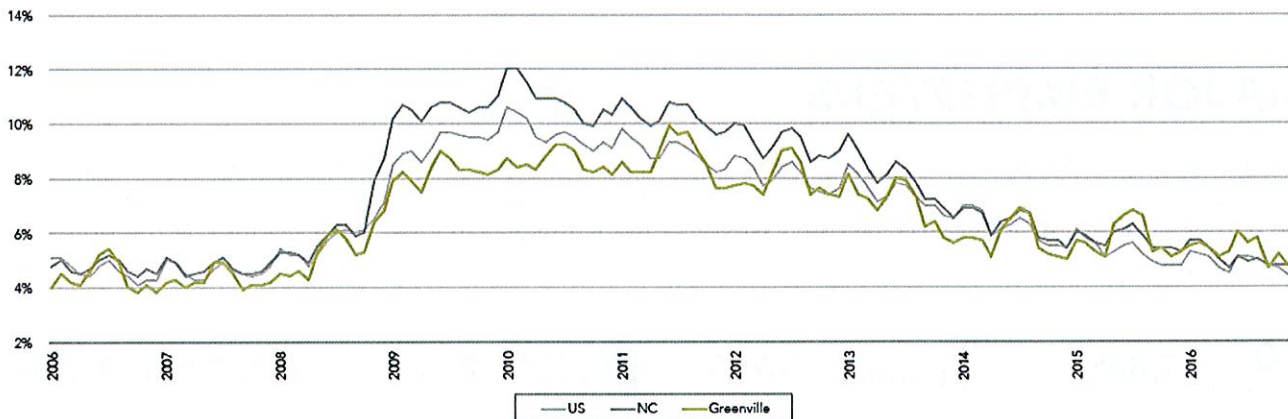
Greenville continues to be one of the state's top performing cities for economic growth with the healthcare and educational industries leading the way. Thirty-five percent of those employed in Greenville were employed in a healthcare or education field in Fiscal Year 2015-16.

\$50,395
Median
Family Income



35.2%
Employed in
Healthcare &
Education

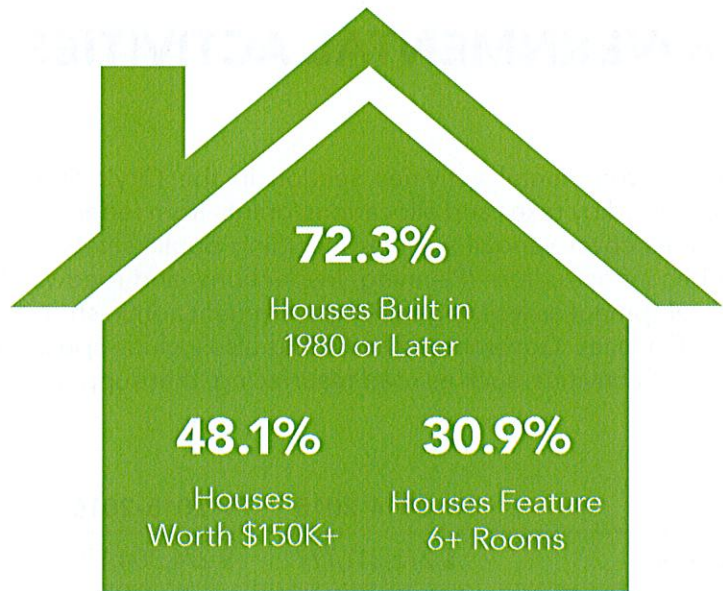
UNEMPLOYMENT RATE



Quality of Life

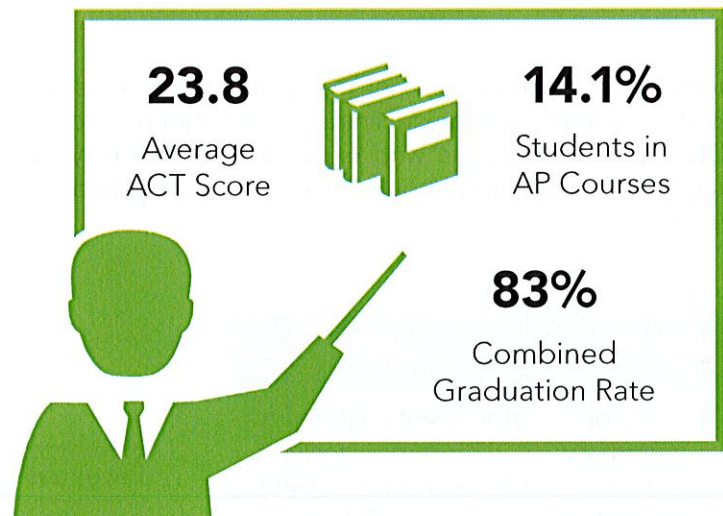
HOUSING

With a growing economy, residential development in Greenville has also been steady in its growth during the past decade. More than 70 percent of homes in Greenville were built in 1980 or later, and nearly half of them are worth more than \$150,000.



SCHOOLS

The future of any community is largely dependent on its schools, and Greenville has plenty to offer in both public and private options. The Pitt County School System provides K-12 education for the entire county with more than a third of its schools in Greenville. Greenville is also home to a charter school and several private options.



FY 2016 Financial Results

GOVERNMENTAL ACTIVITIES

The Governmental activities section in the City's financial statements includes programs normally supported by taxes and allocations/grants from federal and state governments. Governmental revenue sources cover various services including public safety (Fire, Police, and Emergency Communications), public infrastructure (Planning, Inspections, and roadways) and the Parks, Recreation and Community Development as well as general government administration (Human Resources, Information Technology, and Finance). Governmental activities also include special revenue activities, such as grants, and capital project activities, such as road resurfacing, that support general infrastructure activities across the city.

	FY 2014-2015	FY 2015-2016
Assets	\$ 272,311,777	\$ 274,304,179
Liabilities	– \$ 78,621,419	– \$ 72,682,787
Total Net Position	\$ 193,690,358	\$ 201,621,392

BALANCE SHEET

A balance sheet provides a snapshot of what the City owns (assets) and owes (liabilities). Net position represents the City's investment in the assets it uses in providing services to its citizens.

Increases or decreases in net position may serve as a useful indicator of whether the City's financial position is improving or declining. The City's net position increased \$7 million from FY 2014-15 to FY 2015-16, which is in line with expectations. The City's revenue increased slightly over the prior year. Increases in operating expenditures year over year are due to continued investment in our employee workforce.

INCOME STATEMENT

An income statement provides a summary of amounts received (revenues) and amounts spent (expenditures). The difference between revenue and expenditures shows the City's net position. A positive change in net position indicates the City had enough revenues to cover its obligations and has the ability to save for the future.

	FY 2014-2015	FY 2015-2016
Revenues	\$ 82,670,382	\$ 87,931,822
Expenses	– \$ 77,013,292	– \$ 79,999,788
Change In Net Position	\$ 5,657,090	\$ 7,932,034

Note: Revenues and expenses include transfers in/out.

FY 2016 Financial Results

ENTERPRISE ACTIVITIES

Enterprise activities rely mostly on fees charged to customers for services rendered, with subsidies often being covered by general governmental funds. The City maintains four operations as Enterprise activities not counting Greenville Utilities Commission. Those operations include Public Transportation (Transit), Stormwater Utility, Enterprise Capital Projects, and Sanitation. *Note: Financial results presented below do not include Greenville Utilities Commission.*

	FY 2014-2015	FY 2015-2016
Assets	\$ 14,574,901	\$ 19,647,444
Liabilities	– \$ 8,580,654	– \$ 8,999,397
Total Net Position	\$ 5,994,247	\$ 10,648,047

BALANCE SHEET

A balance sheet provides a snapshot of what the City owns (assets) and owes (liabilities). Net position represents the City's investment in the assets it uses in providing services to its citizens.

An increase in net position of \$4.6 million reflects continued growth of the City.

INCOME STATEMENT

An income statement provides a summary of amounts received (revenues) and amounts spent (expenditures). The difference between revenue and expenditures shows the City's net position. A positive change in net position indicates the City had enough revenues to cover its obligations and has the ability to save for the future.

	FY 2014-2015	FY 2015-2016
Revenues	\$ 15,537,476	\$ 15,269,754
Expenses	– \$ 15,489,981	– \$ 10,615,954
Change In Net Position	\$ 47,495	\$ 4,653,800

Note: Revenues and expenses include transfers in/out.

Net Position

NET POSITION

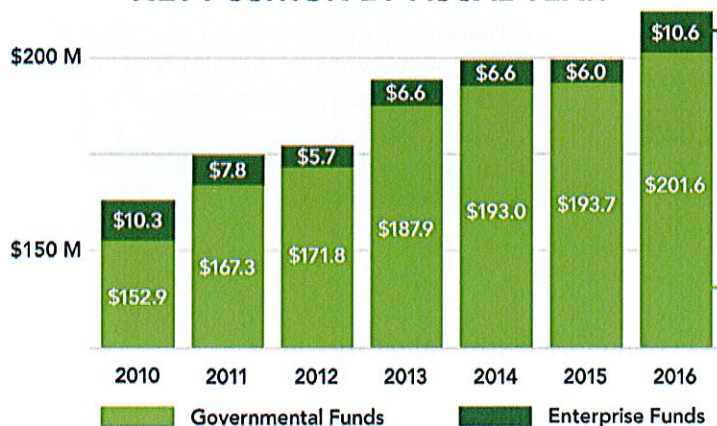
A positive net position means the City's assets exceed liabilities and a negative net position means the City's liabilities exceed its assets.

2015-2016 BALANCE SHEET

	Governmental Activities	Enterprise Activities	Total
Assets	\$ 274,304,179	\$ 19,647,444	\$ 293,951,623
Liabilities	- \$ 72,682,787	- \$ 8,999,397	- \$ 81,682,184
Net Position	\$ 201,621,392	\$ 10,648,047	\$ 212,269,439

The City's net position has increased over the last seven years. Changes in net position are represented by comparing total annual revenue with total annual expenses. When revenue exceeds expenses, the City's net position improves.

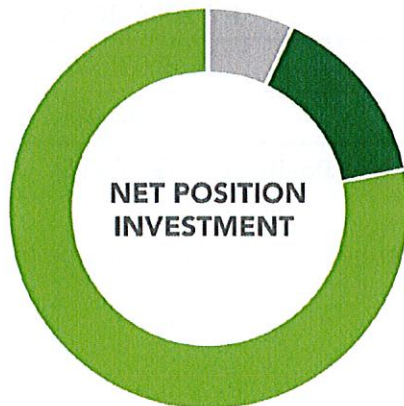
NET POSITION BY FISCAL YEAR



Beginning Net Position	\$ 5,994,247
Revenues	\$ 15,269,754
Expenses	- \$ 10,615,954
Ending Net Position	\$ 10,648,047

Beginning Net Position	\$ 193,690,358
Revenues	\$ 87,931,822
Expenses	- \$ 79,999,788
Ending Net Position	\$ 201,622,392

Approximately 78% of the City's net position is invested in capital infrastructure. Another 7% is restricted for specific projects. The remaining 15% is available for investment back into the community.



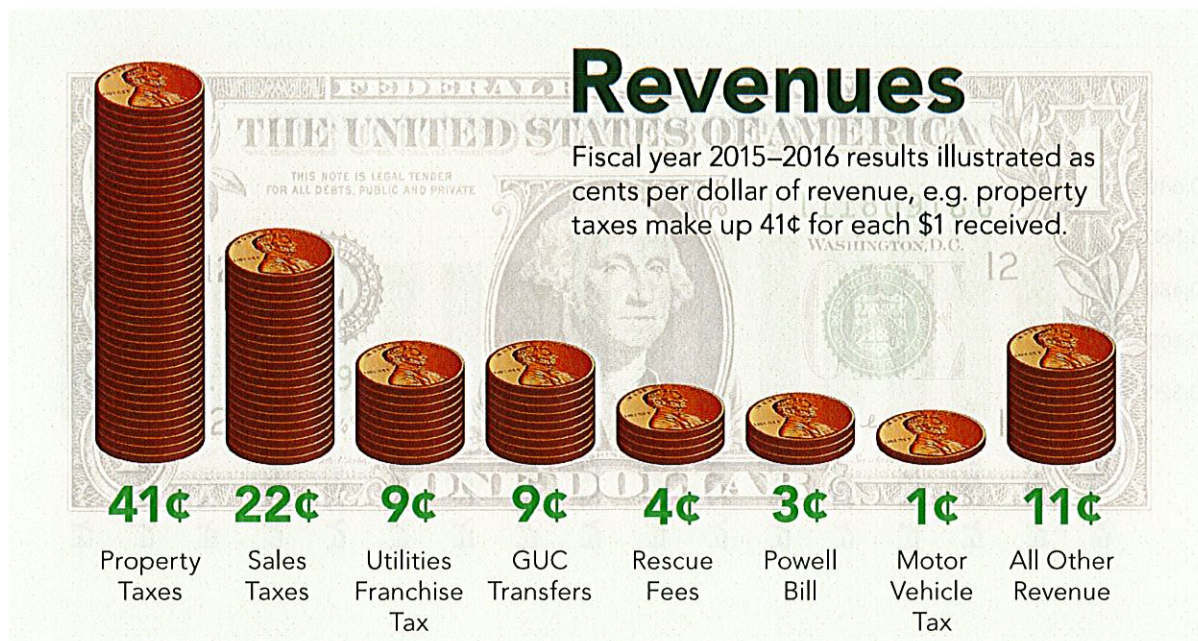
78% Capital Infrastructure
15% Unrestricted (Community Investment)
7% Restricted (Specific Projects)

Sources of City Funds

GENERAL FUND REVENUES

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, with the exception of those required to be accounted for in different funds, such as business type activities. The major sources of revenues for the General Fund are property tax, sales tax, utilities franchise tax, licenses, permits and fees, Greenville Utilities Commission transfer-in, rescue fees, investment earnings, and Powell Bill – State Allocation. The largest tax revenues of the City are property taxes and sales taxes. These taxes predominately fund basic government services including Recreation and Parks and Public Safety.

Revenue Sources	2014 Actual	2015 Actual	2016 Actual
Property taxes	\$ 31,504,419	\$ 31,938,890	\$ 31,760,123
Sales taxes	\$ 14,804,914	\$ 16,588,706	\$ 17,289,692
Motor vehicle tax	\$ 751,278	\$ 1,017,300	\$ 1,015,680
Utilities franchise tax	\$ 5,413,757	\$ 6,282,750	\$ 6,949,180
GUC transfers	\$ 6,080,280	\$ 6,505,044	\$ 7,358,265
Powell Bill	\$ 2,265,848	\$ 2,235,741	\$ 2,220,065
Rescue fees	\$ 3,099,049	\$ 3,527,942	\$ 3,060,016
All other sources	\$ 10,526,063	\$ 9,311,297	\$ 7,985,257
Total	\$ 74,445,608	\$ 77,407,670	\$ 77,638,278



Property Tax Breakdown



41¢

Property
Taxes

In order for the City of Greenville to provide the many services it does for citizens, it needs to generate revenue. One of the main sources of revenue is Ad Valorem (or property) tax. With the property tax rate being 53¢ per \$100 of valuation for FY 2016, it made up 41% of the total General Fund revenues.

Property tax revenues consist of real property values, personal property values, motor vehicles, and public service companies. For FY 2016, the valuation estimate provided by the Pitt County Tax Office was \$6,174,638,745. This represented a 6.3% increase in tax values from the previous year.



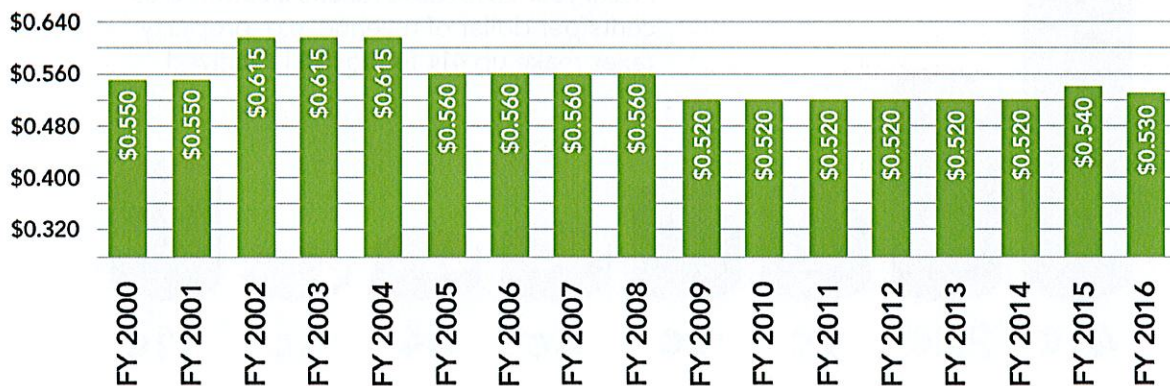
Property tax obligation for home values at the fiscal year 2016 tax rate of \$0.53 per \$100 of valuation:

\$ 100,000 — \$ 530

\$ 150,000 — \$ 795

\$ 200,000 — \$ 1,060

HISTORY OF GREENVILLE PROPERTY TAX RATES

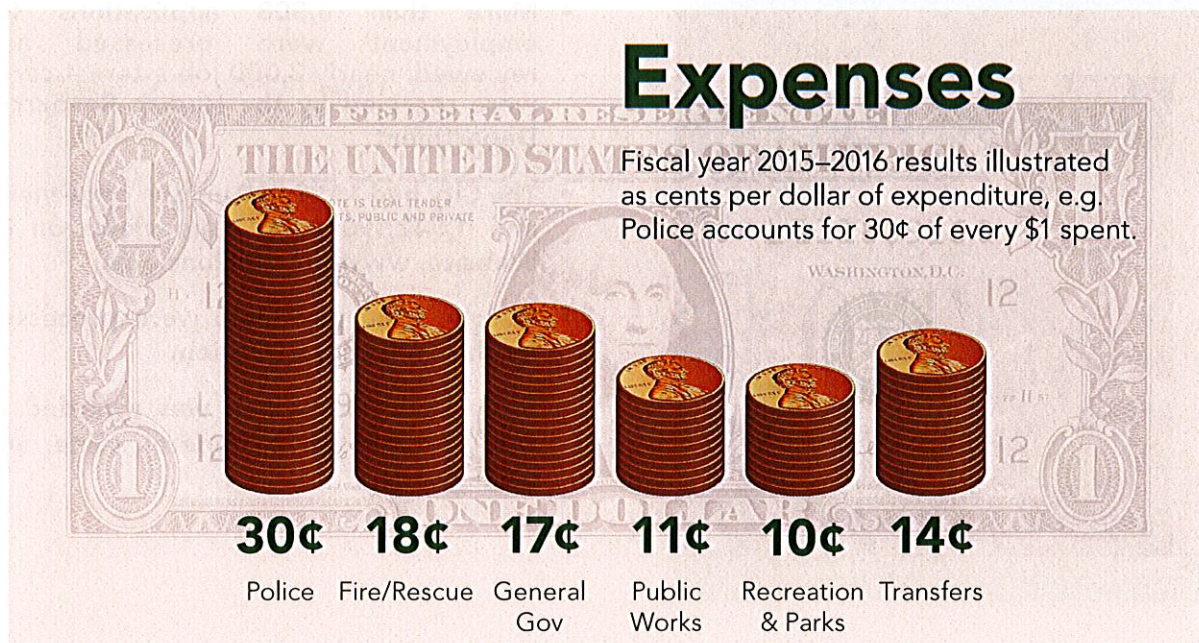


Uses of City Funds

GENERAL FUND EXPENSES

Each year, the City adopts its annual operating budget, which allocates limited dollars to the highest priorities as determined during the City Council planning retreat held each January. The General Fund is financed primarily by property and sales tax revenues, and supports core services such as public safety. The City provides many services to our citizens with the majority of our General Fund being dedicated to Public Safety, which includes Police at 30% and Fire/Rescue at 18% of the general government budget in fiscal year 2016.

Department Expenses	2014 Actual	2015 Actual	2016 Actual
Police	\$ 22,878,563	\$ 22,575,236	\$ 23,390,240
Fire/Rescue	\$ 12,763,569	\$ 12,839,310	\$ 13,630,368
Public Works	\$ 8,102,437	\$ 7,924,225	\$ 8,580,845
Recreation & Parks	\$ 7,429,094	\$ 7,400,170	\$ 7,644,937
General government	\$ 14,469,576	\$ 14,094,573	\$ 13,414,994
Transfers to other funds	\$ 8,457,031	\$ 11,408,692	\$ 11,114,322
Total	\$ 74,100,270	\$ 76,242,206	\$ 77,775,706



General Government



Home to more than 90,000 people, the City of Greenville provides a multitude of services for residents, businesses, and visitors through its Police, Fire/Rescue, Public Works, Recreation and Parks, and Community Development Departments and a committed and knowledgeable staff in its internal departments and divisions.

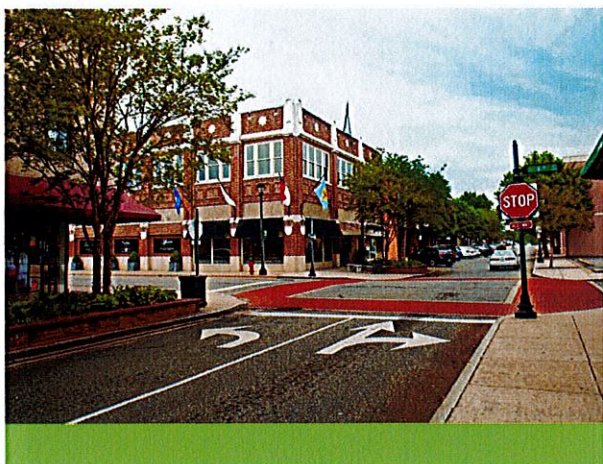
More than 760 City employees played a part in the City's successes during Fiscal Year 2015-16, and the City's commitment to inclusiveness and transparency in all areas of government is evident throughout the 34.9 square miles that make up Greenville.

Effective communication regarding City information and events is also a daily priority, and the City has reached thousands through its outreach methods of the City Website, social media pages, cable television channel, mobile application, electronic newsletter, and various printed publications.

Some other highlights from FY 2015-16 include:

- **More than 6,500 applications for employment were processed and reviewed; nearly 3,000 job interest cards were received by the Human Resources Department.**
- **The City had 1,192,969 unique page views and 1,542,190 total page views on its Website, www.greenvillenc.gov.**
- **Nearly 7,200 payments were processed by the Collections Division.**
- **More than \$11 million was awarded to the City through 25 federal, state, and local grants.**

Community Development



The mission of the Community Development Department is to administer and implement policies, programs, and services authorized by the Greenville City Council that shape the physical environment of the city and provide services to the citizens of Greenville in a professional manner.

The Community Development Department is comprised of five divisions. They include Code Enforcement, Planning, Housing, Inspections, and Administration. Each play a vital role in guiding the growth and development of our city while also preserving its historic and natural features.

Permits	2014-15	2015-16
Total permits issued	6,111	6,567
Total value new construction	\$199M	\$62M
Inspections performed	13,199	13,263
Commercial plan reviews	268	330
Residential plan reviews	368	292
Certificates of Appropriateness	20	29
Major work	0	12
Minor work	20	17

Community Revitalization*

Clearance & demolition	\$ 19,500
Downpayment assistance	\$ 80,380
Owner-occupied rehabilitation	\$ 368,687

*These numbers reflect actual expenditures for these categories in community revitalization during FY 2016.

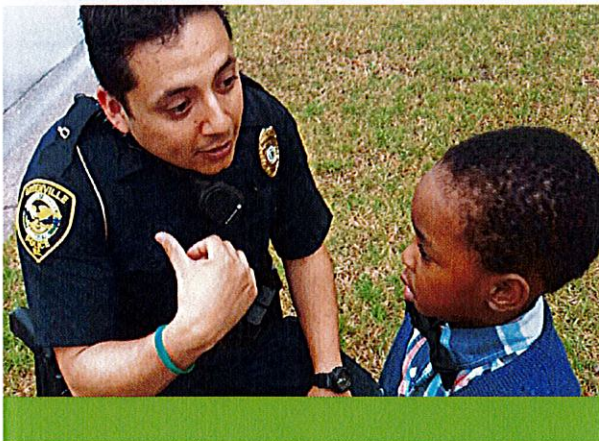


Public Safety

The Greenville Police Department and Fire/Rescue Department exist to make our community a better place to live by responding to a wide range of emergencies and other calls for service. Each are committed to creating a safer city for residents, businesses, and visitors through a community-oriented approach.

The Greenville Police Department is a nationally accredited law enforcement agency that provides a full range of high quality law enforcement services through a departmental philosophy of community-oriented policing. The department continuously implements 21st Century policing techniques and methods to protect and serve the expanding community with 190 sworn employees and 53 civilian employees in the various bureaus, divisions, and units.

The mission of Greenville Fire/Rescue is to educate, protect, and serve our community by providing timely fire fighting, emergency medical care, rescue, and life safety services through a team of 158 proud men and women working out of the six neighborhood-based Fire/Rescue stations. Greenville Fire/Rescue is also the proud home to N.C. Urban Search and Rescue Task Force #10.



Greenville Police	2014–15	2015–16
Sworn Police Officers	188	194
Number of calls dispatched	57,636	58,886
Crimes against person	469	526
Crimes against property	3,344	3,599
Reportable crashes	4,022	4,750

Greenville Fire/Rescue		
Full-time Fire/Rescue positions	142	142
Number of calls dispatched	16,623	17,024
Fire incidents	277	290
EMS incidents	13,917	14,065
Technical rescue incidents	20	25
Hazardous material incidents	168	89
Inspections completed	1,920	1,699

Public Works



Refuse Collection	2014–15	2015–16
Weekly routes	28	20
Refuse collected (tons)	27,995	28,558
Recycling routes	28	20
Recyclables collected (tons)	4,446	3,938

Roadways

Total paved lane miles maintained	675	677
Bridges maintained	27	27

Stormwater

Total miles of drainage pipe	221	221
Structures (basins, culverts, etc)	14,750	14,750

Fleet Maintenance

Work orders	5,221	4,964
-------------	-------	-------

Building & Grounds

Trees planted	115	100
---------------	-----	-----

The Public Works Department is committed to providing our community with the highest level of customer service through a cost-effective, efficient, and environmentally responsible operation. The department aims to preserve and maintain the City's infrastructure and natural resources for the benefit of all.

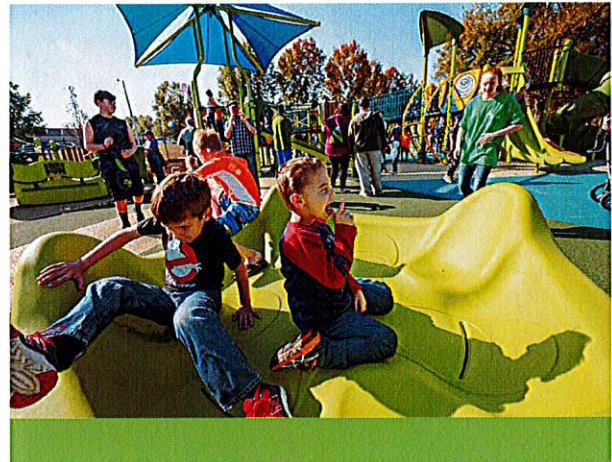
Public Works is composed of the following divisions: Engineering, Street Maintenance, Greenville Area Transit (GREAT), Sanitation, Fleet Maintenance, Buildings & Grounds, and Administration. Through these divisions, the Public Works Department provides a host of services to our citizens. In addition to the many services provided directly to the citizens, Public Works develops and maintains the City's five-year Capital Improvement Program. In doing so, the department identifies the City's greatest capital needs and develops methods for funding the most critical projects with more than \$40 million of capital funding from local taxes, service fees, state gasoline tax revenues, and other state and federal grants. The department is also dedicated to maintaining and enhancing the infrastructure and appearance of the city.



Recreation & Parks

The Recreation and Parks Department provides a variety of athletic, recreational, and arts and crafts activities for all ages and special populations. The department maintains 26 parks and recreational facilities, including numerous gymnasiums, recreation and community centers, swimming pools, tennis courts, a soccer complex, softball and baseball fields, playgrounds, a greenway, as well as the Town Common and Greenville Toyota Amphitheater, River Park North, Bradford Creek Public Golf Course, the Aquatics & Fitness Center, the Extreme Park, and River Birch Tennis Center.

The department's dedication to inclusiveness and a willingness to think "outside of the box" also make it unique and help to enhance Greenville's overall quality of life while providing more reasoning for why Greenville was voted the state's only "Sportstown USA" by Sports Illustrated.



Recreation & Parks	2014-15	2015-16
Parks and sites	26	26
Total park acres	1,454	1,454
Total Greenway Miles	6.5	7.75
Programs & camps offered	516	516
Total program participants	11,654	11,618

City Maintained Recreational Facilities

Indoor and outdoor pools	2	2
Recreation centers	7	7
Outdoor basketball courts	1	1
Outdoor tennis courts	20	20
Playgrounds	17	17
Diamond fields	16	16
Rectangular fields	5	5
Other athletic fields	2	2
Picnic shelters	23	23
Golf courses	1	1

Understanding City Debt

General Obligation Bond Ratings

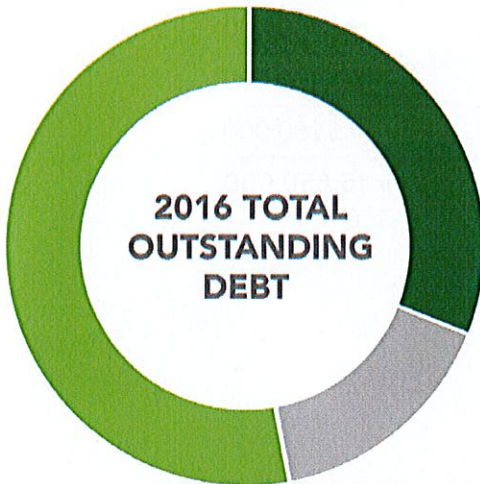
MOODY'S Aa2 (very strong)

S&P Global AA (very strong)

Bond ratings are a measure of a municipality's credit risk and ability to pay its debt. The stronger the bond rating, the lower the credit risk. The City's bond ratings reflect a very strong ability to fulfill its debt obligations on an annual basis.

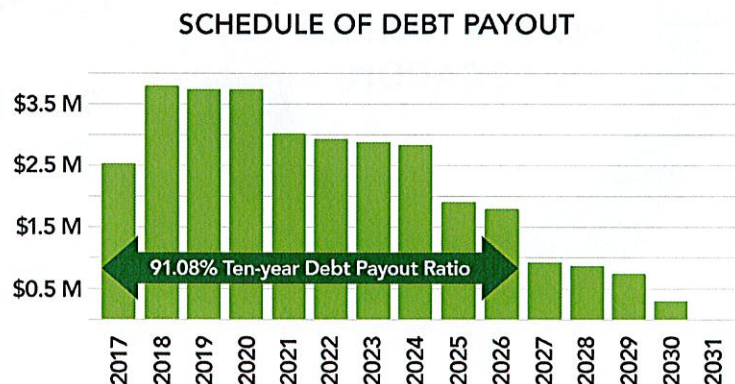
The City is subject to the Municipal Finance Law of North Carolina, which limits the amount of net bonded debt the City may have outstanding to eight percent (8%) of the appraised value of property subject to taxation. According to Pitt County Tax Assessor records, the City of Greenville has an estimated assessed value of \$6,241,276,981 for fiscal year 2016. Based on this, the City's legal debt capacity is \$499 million. This capacity covers the debt that would be subject to property taxation.

The following is a summary of the City's outstanding debt as of June 30, 2016:



53%	Installment Purchases	\$20,209,754
31%	General Obligations	\$12,505,000
16%	Special Revenue	\$6,455,000
Total Outstanding Debt		\$39,169,754

The City's policy is to maintain a ten-year debt payout ratio of 60% or higher. Approximately 90% of the City's current outstanding capital debt as of June 30, 2016 will be retired in the next 10 years as shown in the following graph:

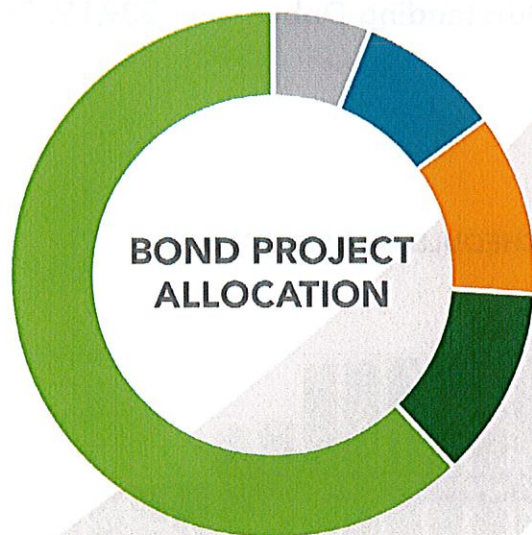


Bond Referendum

The citizens of Greenville voted in favor of a bond referendum on November 3, 2015, authorizing the City to raise funds through the sale of bonds for five identified street and pedestrian transportation improvement projects. The City will issue up to \$15.85 million in general obligation bonds over seven years, and the issuance of debt in various amounts can occur at several different times throughout the seven years. The bond referendum was required because the City's current property tax rate does not have the capacity to fund all of the transportation improvements up front. Waiting to secure funding for repairs and improvements would be more costly due to continued deterioration of existing roadways and increasing interest rates, while certain improvements must be undertaken concurrently with other projects. The City will be issuing approximately \$8 million in bonds in FY 2017 to fund the first phase of projects as included in the bond referendum.

Street & Pedestrian Transportation Improvements Bond

Street Improvements	\$ 10,000,000
West 5th Street Streetscapes	\$ 1,950,000
10th Street Connector Enhancements	\$ 1,750,000
Sidewalks	\$ 1,400,000
East Side Greenway	\$ 750,000
Total	\$ 15,850,000



63% Street Improvements
12% West 5th Street Streetscapes
11% 10th Street Connector
9% Sidewalks
5% East Side Greenway

Capital Improvements

Infrastructure, transportation, parks, and buildings are the foundation of a community. The projects in the Capital Improvement Plan (CIP) provide basic necessities and amenities that make Greenville a desirable place to live, work, and play. To maintain a low tax rate, it is imperative that the CIP projects reflect the City's Strategic Plan and that capital improvements are incorporated in the annual operating budget. A few of the projects included in the City's CIP include street resurfacing, bus purchases, and building infrastructure, as well as renovations and repairs.



64%	Public Works	\$7,529,780
24%	Vehicle Replacement	\$2,847,283
7%	Recreation & Parks	\$748,045
2%	Police	\$265,880
2%	Fire/Rescue	\$200,000
1%	Information Technology	\$124,000



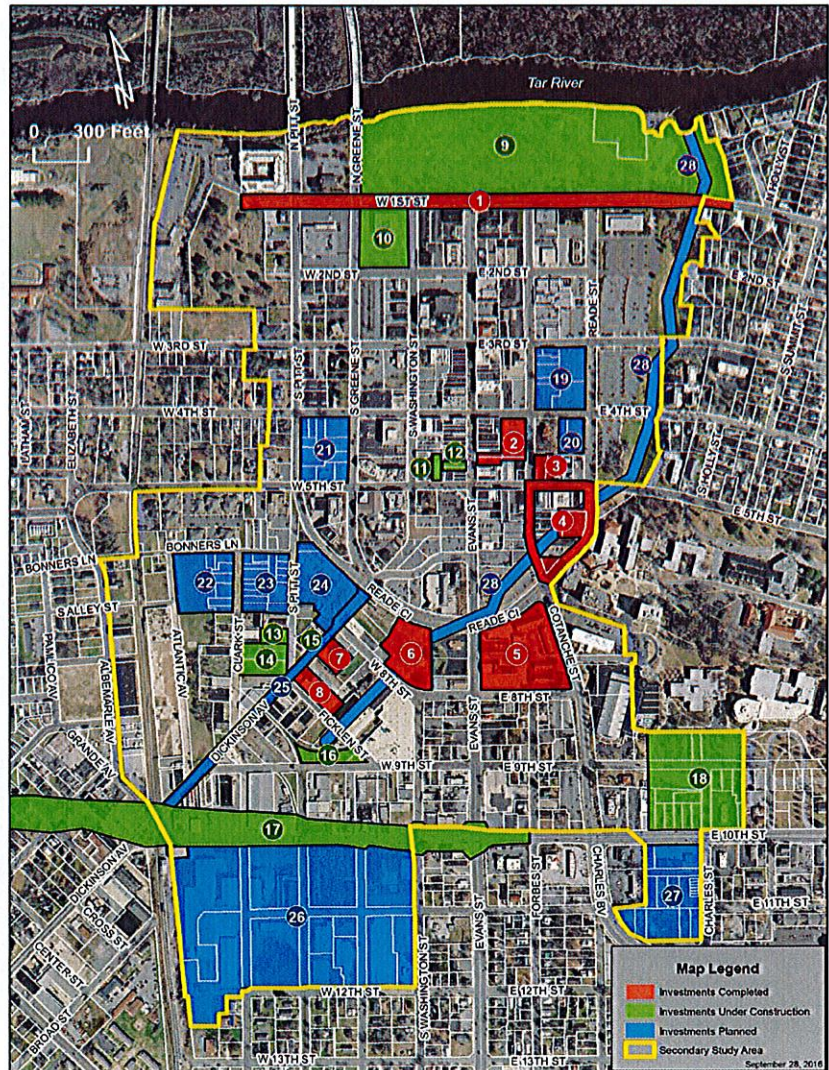
Central City Investment

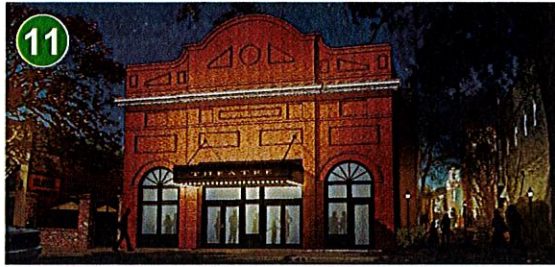
Central city development is considered a primary source of economic development in Greenville. The ongoing \$546.9 million investment in the uptown area is a clear indication of continued revitalization and growth in Greenville. This investment will improve the city center and lay the groundwork for future growth in trade, investment, commerce, and continued improvements in the urban core. We expect to see an increase in visitors from surrounding areas traveling to uptown Greenville to shop for goods and services, which will have an even greater positive impact on our city. Most obvious is the fact that our property tax revenues will increase substantially as a result of private investment. Through public and private partnerships, the investment in the central city is setting the stage for future economic growth that will further solidify Greenville as Eastern North Carolina's place to live, work, and play.

TOTAL INVESTMENT

\$546.9 M

1	1st Street Restriping	\$1 M
2	4th Street Parking Deck	\$5 M
3	Superblock	\$2 M
4	Cotanche/Reade Streetscape	\$1 M
5	The Boundary	\$42 M
6	Federal Courthouse	\$4 M
7	DAPH & Trollingwood	\$1 M
8	Go Science	\$2 M
9	Town Common	\$1 M
10	Trillium Headquarters	\$1.1 M
11	Uptown Theater	\$1.5 M
12	Uptown Brewery	\$500 K
13	Whirligig Stage Theater	\$175 K
14	Old Coca Cola Building	\$2.2 M
15	Old Cabinets Plus Building	\$400 K
16	Jefferson's Florist	\$550 K
17	10th Street Connector	\$37 M
18	ECU Student Union	\$120 M
19	ECU Student Services	\$60 M
20	Alumni Center / Hotel	\$17 M
21	Gather Uptown	\$30 M
22	Relocated City Parking	\$1.5 M
23	GTAC	\$8 M
24	Sidewalk Development	\$32 M
25	Dickinson Ave Improvements	\$12 M
26	ECU Millennial Campus	\$90 M
27	Campus Edge	\$54 M
28	Town Creek Culvert	\$20 M





Uptown Theater • 2017–2018
West Fifth Street



Tenth Street Connector • 2017
West Tenth Street



Gather: Uptown • late 2017
West Fifth & South Greene Streets



Greenville Transportation Activity Center
2018 • South Pitt Street & Bonners Lane



Dickinson Avenue Development • 2018
Dickinson Avenue & Reade Circle



Town Creek Culvert • 2017–2018
Uptown Stormwater Management Project

Other Future Projects

In addition to the featured projects listed above, there are many other projects to look forward to in 2017 and beyond. Future projects throughout the city include:

- Westpointe / West Side Park
- West Fifth Street Streetscapes
- Facilities maintenance & improvements
- Street repairs and improvements
- Additions to the Greenway Trail System



Find yourself in good company®

CONNECTIVITY & COMMUNICATION

As one of the first cities in North Carolina to have one gigabit internet service available, Greenville is well equipped to grow and prosper into the future. Fast download speeds make it easier than ever to stay connected to your city through the City Compass app, the City's website, social media, and the City's government access channel GTV9, available on local cable and online.



200 West 5th Street • Greenville, NC 27858
(252) 329-2489 • greenvillenc.gov



FIRE-RESCUE

MEMORANDUM

TO: Barbara Lipscomb, City Manager
FROM: Eric Griffin, Fire/Rescue Chief *EG*
DATE: January 4, 2017
SUBJECT: New Fire/Rescue Employees

Greenville Fire/Rescue is proud to announce the addition of 17 new members to our department, beginning January 9th. This diverse group consists of 12 men and 5 women who will begin their careers as Fire/Rescue Trainees. Four (4) of the members are fully trained and will transition quickly to Shift after a brief orientation period. The remaining 13 will take part in a rigorous 7 month training program to prepare them for prosperous and productive careers with the City of Greenville.



Find yourself in good company

Memorandum

To: Mayor and City Council Members
From: Barbara Lipscomb, City Manager *BL*
Date: January 4, 2017
Subject: Mayor Pro-Tem Smith's Town Hall Meeting

Mayor Pro-Tem Kandie Smith will be hosting a Town Hall Meeting, *"Tomorrow's Horizon, Today"* on Tuesday, January 10, at 6 p.m. in the Council Chambers in City Hall. The purpose of the Town Hall is to receive public input on City priorities prior to the 2017 Planning Session.

dr



Find yourself in good company®

POLICE COMMUNITY RELATIONS COMMITTEE

A G E N D A

Tuesday, January 10, 2017, 6:30 PM
Barnes-Ebron-Taft Community Center

120 Park Access Road
Greenville, NC 27835

-
- 1) Call to Order – Diane Kulik, Chair
 - 2) Roll Call
 - 3) Approval of the Agenda – January 10, 2017
 - 4) Approval of Minutes – December 13, 2016
 - 5) State briefly the mission of committee and purpose of meeting
 - 6) Guest Speaker: Greenville Chief of Police, Mark Holtzman
 - Opportunity to discuss Community Concerns
 - Informal get together with Chief Holtzman & Officers
 - Presentation by Chief Holtzman
 - All issues raised will be incorporated into a Community Report being developed by GPD
 - 7) Public Expression and Questions
 - 8) ADJOURN

NOTE:

To maintain order of the board and clarity of recording, please allow one person to speak at a time. Thank you.

The Police Committee Relations Committee Mission Statement

Serve as a liaison between the community and the police. To serve as an advocate for programs, ideas, and methods to improve relations between the community and the police. To disseminate information to the community and the City with regard to the state of relations between the community and the Greenville Police Department. To assist and promote the community education efforts concerning safety awareness and community and individual awareness.



Greenville Police Department
Police Community Relations Committee

“Chat with the Chief”

Tuesday, January 10

6:30 p.m. - 8:00 p.m.

Guest Speaker: Mark Holtzman, Chief of Police

- Opportunity to discuss community concerns
- Informal get together with Chief Holtzman & Officers
- Presentation by Chief Holtzman
- All issues raised will be incorporated into a community report being developed by GPD

Barnes – Ebron – Taft Community Center
120 Park Access Rd., Greenville, NC

**SUMMARY MINUTES FOR THE
POLICE COMMUNITY RELATIONS COMMITTEE**

December 13, 2016
Greenville, NC

Chairperson Diane Kulik called the Police Community Relations Committee meeting to order at 6:30 p.m. in the 2nd floor conference room of the Greenville Police Department, 500 South Greene Street, Greenville, NC 27834.

Chairperson Diane Kulik asked for a motion for approval of the December 13, 2016 agenda.

Motion: Mr. Timothy Webster

Second: Mr. Greg Rubel

The agenda was unanimously approved by the committee.

APPROVAL OF THE MINUTES:

Chairperson Diane Kulik asked for a motion for approval of the November 10, 2015 minutes.

Motion: Mr. Tim Webster

Second: Mr. Greg Rubel

The minutes were unanimously approved by the committee.

MISSION OF COMMITTEE AND PURPOSE OF MEETING:

Chairperson Diane Kulik read the purpose of the meeting:

- To serve as a liaison between the community and the police;
- To serve as an advocate for programs, ideas, and methods to improve relations between the community and the police;
- To disseminate information to the community and the City with regard to the state of relations between the community and the Greenville Police Department;
- To assist and promote the community education efforts concerning safety awareness and community and individual awareness.

COMMITTEE MEMBERS PRESENT:

Diane Kulik; Chairperson, At-Large	Lennard Naipaul; District 2
Tim Webster, Vice Chair, District 5	Greg Rubel; District 3
Scott Snyder; District 4	

COMMITTEE MEMBERS ABSENT:

Gregory Barrett; District 1 (Resigned)	Jermaine McNair, Mayoral (Term expired)
--	---

CITY STAFF MEMBERS PRESENT:

Sgt. Dale Mills, Platoon C; Sylvia Horne, Administration Services Support Specialist;

COUNCIL MEMBERS PRESENT:

None

OTHERS:

None

NEW BUSINESS

Chairperson Diane Kulik opened up the meeting by thanking everyone for coming out to the meeting. She passed out three handouts. (1.) Suggestions for Topics for 2017. (2.) Overview of duties of Chairman of the PCRC. And the (3.) Attendance of PCRC Members.

Mrs. Sylvia Horne also passed out a blank 2017 calendar year of openings events and a completed 2016 calendar year of opening events. So that the PCRC members could make comparison of topics that were discussed in the previous year and complete the blank 2017 calendar year of events.

The PCRC committee went into full discussion of topics for PCRC for 2017:

Discussion of Police Community Relations Committee (PCRC) Topics for 2017
Calendar Year

January 10, 2017	Chat with the Chiefs – Taft Barnes-Ebron Community Center 120 Park Access Road, Greenville, NC 27824 District # 1- Chairperson Diane Kulik
February 14, 2017	Policing in Minority Communities West Greenville Gym/Epps Recreational Center/Multi- purpose Room - 400 Nash Street District # Mayoral - Jermaine McNair
March 14, 2017	Juvenile Gangs JH Rose High School 600 W. Arlington Blvd., Greenville, NC 27834 District # 2 - Lennard Naipaul
April 11, 2017	Joint Meeting –Neighborhood Advisory Board City Hall District # 5
May 9, 2017	So You've Been A Victim Of A Crime.....So Now What Unitarian Universalist Congregation Church 131 Oakmont Drive, Greenville, NC 27858 District # 5 – Timothy Webster
June 13, 2017	District #
July, 2017	No Meeting held
August, 2017	No Meeting held
September 12, 2017	Drug Abuse District # 3 – Greg Rubel
October 10, 2017	What Does It Cost To Put An Officer On The Streets District # 4 – Scott Snyder
November 14, 2017 Wednesday	ECU Annual Meeting Mendenhall Student Center District #
December 12, 2017	Police Community Relations Committee Planning Meeting Police Dept. 3 rd Floor Conference Room

Vice Chair Tim Webster noticed that the February meeting is scheduled on Valentine's Day. The committee members stated that – that was going to be a problem. The committee is going to see when Jermaine McNair is available then they will re-schedule the February meeting around his schedule.

Chairperson Diane Kulik opened the floor for the nomination of Chair and Vice Chair. She stated the last thing the committee needed to do was to elect a Chair and Vice Chair.

Mr. Timothy Webster stated that he would like to nominate Ms. Diane Kulik as the PCRC Chairperson. Mr. Scott Snyder seconded the motion. Ms. Kulik asked if there were other nominations. There were no more nominations from the committee members.

The nomination to elect Ms. Diane Kulik as Chairperson were unanimously approved by the committee.

Mr. Scott Synder stated that he would like to nominate Mr. Timothy Webster for Vice Chair. Mr. Greg Rubel seconded the motion. Ms. Kulik asked if there were any other nominations. There were no more nominations from the committee members.

Ms. Kulik asked the committee for a show of hands for affirmation to elect Mr. Timothy Webster as the Vice Chairperson. Then Ms. Kulik asked the committee all in favor of the nomination to say yay or nay.

The nominations to elect Mr. Tim Webster as the Vice Chairperson were unanimously approved by the committee.

Public Expression and Questions

Chairperson Diane Kulik asked Sgt. Mills if he could explained in a nutshell the armed robberies in Lynndale and other subdivisions. Sgt. Mills stated there was an individual who was approaching residence with a firearm and demanding money as they were leaving their cars or going into their homes. After surveillances and resources pulled from the special investigations unit. The police department was able to use the city cameras to identify a vehicle that was use going through and leaving the neighborhood. The police officers subsequently made a stop to the vehicle and found a firearm and mask within the vehicle. At that point the police officer made an arrest and the offender is now in jail.

Chairperson Diane Kulik asked for a motion to adjourn the meeting.

Motion: Mr. Tim Webster

Second: Mr. Lennard Naipaul

The next planning meeting is on January 10, 2017. To be announced.

ADJOURN – 7:47 p.m.

Respectfully submitted,

Sylvia Horne
Administration Bureau Secretary
Greenville Police Department
Document (#1042642)