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FY 2017–2018 Operating Budget

OUR MISSION

The City of Greenville's mission is to provide all citizens with high-quality services in an open, inclusive, professional manner, ensuring a community of excellence now and in the future.

OUR VISION

The City of Greenville is a vibrant, innovative, and inclusive community with unique and sustainable neighborhoods; an abundance of first-class arts, cultural and recreational opportunities; well-maintained and cost-effective infrastructure; a diversity of transportation options; and a strong business climate supported by entrepreneurialism and top-quality educational institutions.

VALUES

Integrity

We will be truthful, dependable, and fair in all actions.

Respect

We will value each person for their thoughts, opinions, and diversity.

Professionalism

We will be professional and efficient in our work.

Fairness and Equity

We will practice fairness and equity in all decisions.

Teamwork

We will work together in a shared responsibility of service.

Accountability

We will be accountable for our actions and decisions to all we serve.

Commitment to Service and Excellence

We will strive for excellence and be committed to providing high-quality services to our customers/citizens.

TABLE OF CONTENTS

City Manager’s Budget Message	1–17
2017-2018 Budget Ordinance.....	19–25
General Fund Budget Summary.....	27–34
Other Fund Budget Summary	35–55
Convention & Visitors Bureau	57–61
Sheppard Memorial Library	63–66
Greenville Utilities Commission	67–79

ON THE COVER

Greenways are linear parks. They’re a place where people can walk, jog, ride bicycles, and enjoy nature.

The current greenway begins at the Greenville Town Common and winds its way through the university neighborhood along the Tar River before turning towards Green Springs Park where it becomes the Green Mill Run Greenway (pictured) and meanders along the creek through Elm Street Park to College Hill on the East Carolina University campus.

Green Mill Run Greenway Phase 2 extends the greenway 1.3 miles from its current terminus at Charles Boulevard to Evans Park on Arlington Boulevard. Trailhead locations are at Evans Street, Canterbury Road and the ECU Blount Recreational Sports Complex.

Construction began in the spring of 2015 and was completed in early 2017. City leaders cut the ribbon on the newest stretch in March 2017.



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FY 2017–2018 OPERATING BUDGET

City Manager's Message

CITY OF GREENVILLE

Office of the City Manager

July 1, 2017

Honorable Mayor, Members of City Council, and Citizens of Greenville:

It is my pleasure to present to you the adopted budget for Fiscal Year (FY) 2018 for the City of Greenville. This budget continues the growth towards a Greater Greenville through increased investment in our buildings, infrastructure, and our employees, with a focus to drive community revitalization and improve the quality of life for the citizens in our community. Such investments will continue to support and enhance our economic development activities, which are centered on growing a sustainable tax base and providing new employment opportunities.



The FY 2018 adopted budget includes all City operating funds: General, Debt Service, Transit, Fleet, Sanitation, Stormwater, Housing, Health Insurance, Vehicle Replacement, Facilities Improvement, and Capital Reserve. The budget also includes separate budgets for the following independent commissions and authorities: Greenville Utilities Commission, Pitt-Greenville Convention and Visitors Authority, and Sheppard Memorial Library. The FY 2018 City of Greenville total operating budget is \$129,125,689, which represents a decrease of 1.6% across all funds as compared to the FY 2017 adopted budget. The FY 2018 adopted budget for all City funds, inclusive of independent commissions and authorities, is \$383,328,226, which represents a decrease of 2.3% compared to FY 2017.

Fund	2015 Actual	2016 Actual	2017 Original	2018 Original	% Change
General Fund	\$ 77,407,669	\$ 78,092,981	\$ 82,640,550	\$ 82,013,799	-0.8%
Debt Service Fund	4,749,894	10,991,661	5,433,438	5,448,934	0.3%
Public Transportation - Transit Fund	4,157,308	2,638,981	2,530,012	2,740,992	8.3%
Fleet Maintenance Fund	3,575,629	4,058,800	4,240,378	4,337,071	2.3%
Sanitation Fund	7,571,736	7,460,008	7,647,951	7,619,286	-0.4%
Stormwater Fund	4,522,239	4,905,213	5,850,219	5,928,998	1.3%
Housing Fund	1,690,458	1,251,636	1,416,027	1,424,149	0.6%
Health Insurance Fund	12,336,663	12,233,779	12,785,572	13,135,690	2.7%
Vehicle Replacement Fund	2,854,810	2,161,930	5,066,743	4,934,770	-2.6%
Facilities Improvement Fund	1,545,434	1,579,180	1,590,000	1,542,000	-3.0%
Capital Reserve Fund	43,370	1,447,851	2,083,419	-	-100.0%
City of Greenville Funds	\$ 120,455,210	\$ 126,822,020	\$ 131,284,309	\$ 129,125,689	-1.6%
Greenville Utilities Commission	273,347,992	250,509,023	257,499,629	250,541,773	-2.7%
Convention & Visitors Authority	929,807	1,099,168	1,215,824	1,228,484	1.0%
Sheppard Memorial Library	2,445,725	2,308,936	2,528,942	2,432,280	-3.8%
Total All Funds	\$ 397,178,734	\$ 380,739,147	\$ 392,528,704	\$ 383,328,226	-2.3%

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General Fund Budget Overview

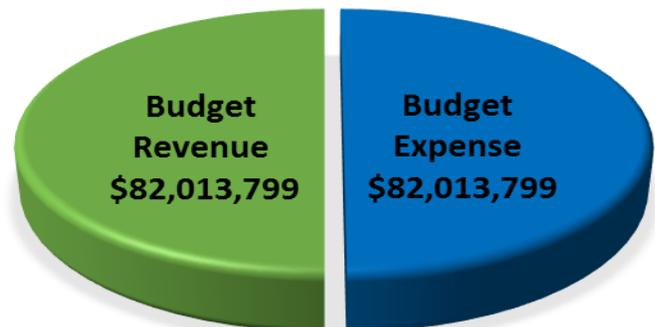
The following are the highlights of the FY 2018 proposed General Fund budget:

BUILDING A GREATER GREENVILLE ONE BUDGET HIGHLIGHT AT A TIME...

- ✓ Maintains current property tax rate at 52¢.
- ✓ Invests 86% of all General Fund revenues into core public service areas and obligated debt.
- ✓ Provides for an average 3.2% wage increase for employees.
- ✓ Includes funding for an additional 2.0 – 4.0 police positions through a pool that will serve as a match for additional positions through grants. This is in addition to the 4.0 – 6.0 grant pool positions included in the FY 2017 budget.
- ✓ Provides for the operation of a new employee health clinic in partnership with Vidant Health.
- ✓ Increases Street Improvement Project funding from \$1.7 million to \$2.0 million.
- ✓ Includes \$461,033 in funding for the Town Common project, Council’s #1 priority. This is in addition to \$851,663 in funding included in the FY 2017 budget.
- ✓ Provides \$1.54 million in appropriations to support the City’s deferred maintenance and infrastructure needs (i.e. Facilities Improvement Projects).
- ✓ Includes \$20,000 increase in Recreation & Parks operating budget to service the expansion of City services maintained by this department.
- ✓ Provides funding of \$2.2 million for various capital projects of strategic importance to the City Council.
- ✓ Overall, provides a strong reflection of the City’s mission to provide all citizens with high-quality services in an open, inclusive, professional manner, ensuring a community of excellence now and in the future.

The adopted General Fund budget stands at \$82,013,799 for FY 2018, reflecting a less than 1% decrease from the FY 2017 total adopted budget of \$82,640,550. The City of Greenville operates under a two-year budget cycle, and the FY 2018 Financial Plan was developed and approved by City Council in June of 2016. In response to the City Council’s directives at the January 2017 Planning Session and the April 2017 budget preview, staff has modified the Financial Plan to take a more detailed look at revenue projections and the amount of appropriations remaining in departmental budgets at the close of the fiscal year. Proposed revenues for FY 2018 have been slightly reduced to better reflect historical trends and provide more accurate and conservative estimates. The following is a summary comparison:

2017-18 Budget Plan	\$81,950,799
Budget Adjustment	63,000
2017-18 Proposed Budget	\$82,013,799
% Increase	0.08%



~ GENERAL FUND REVENUES ~

The General Fund is the City’s primary government fund that accounts for approximately 64% of the City’s total operating funds. The General Fund’s principal sources of revenue consist of Property Tax, Sales Tax, Utilities Franchise Tax, GUC Transfers In, and Other Revenues. As shown in the following pie chart, approximately 63% of all General Fund revenues are Property Tax and Sales Tax revenues:



The following are the proposed General Fund revenues by component for FY 2018 as compared to FY 2017:

	Budget 2016-17	Projected Actual 2016-17	Adopted Budget 2017-18
Property Taxes	\$ 32,444,935	\$ 32,268,416	\$ 32,750,000
Sales Tax	17,831,023	18,356,333	18,823,000
GUC Transfers In	6,459,112	6,675,407	6,651,919
Utilities Franchise Tax	7,158,899	6,953,609	7,102,077
Rescue Transport	3,096,519	3,096,519	3,127,484
Powell Bill	2,220,065	2,220,065	2,220,065
Motor Vehicle Fee	1,383,674	1,383,674	1,503,457
Inspections	916,402	1,248,301	950,000
Recreation	1,979,690	1,779,690	1,999,487
Investment Earnings	500,000	450,000	500,000
Other Revenues - Restricted & Unrestricted	6,854,237	6,662,148	5,207,966
Subtotal	\$ 80,844,556	\$ 81,094,162	\$ 80,835,455
Appropriated Fund Balance	1,795,994	-	1,178,344
Total	\$ 82,640,550	\$ 81,094,162	\$ 82,013,799

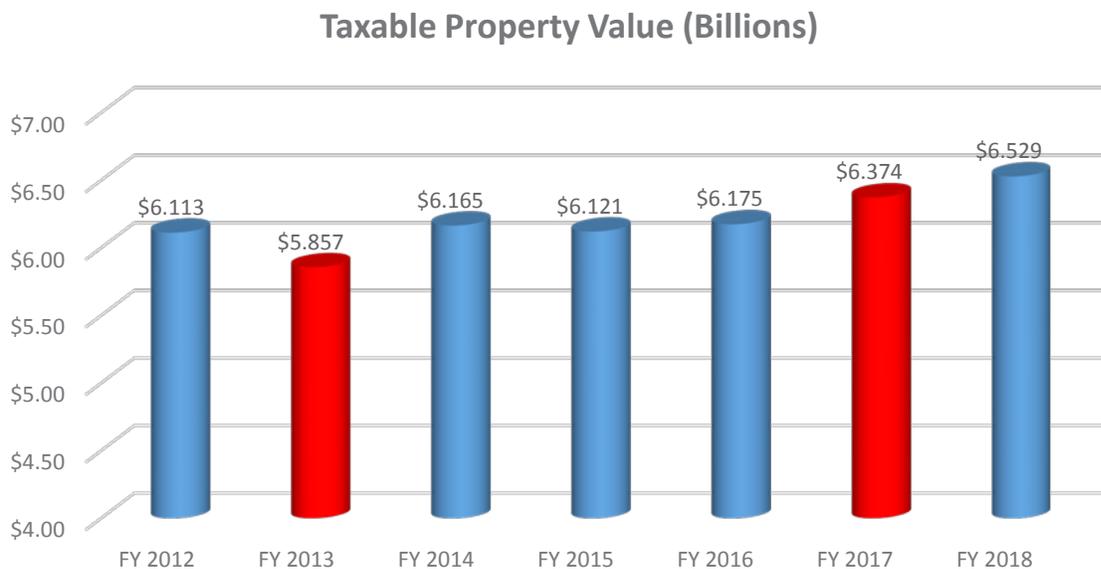
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The FY 2018 budget represents a reduction of \$626,751 from the FY 2017 adopted budget. There are two major revenue sources that were included in the FY 2017 budget that are not included in the FY 2018 budget:

- \$1.5 million from the sale of the Police / Fire Rescue parking lot
- \$1.0 million in appropriated fund balance to purchase the Imperial site

Property Tax

Property Tax revenues consist of Real Property Values, Personal Property Values, Motor Vehicles, and Public Service Companies. The following is a summary of historical property tax values in billions:

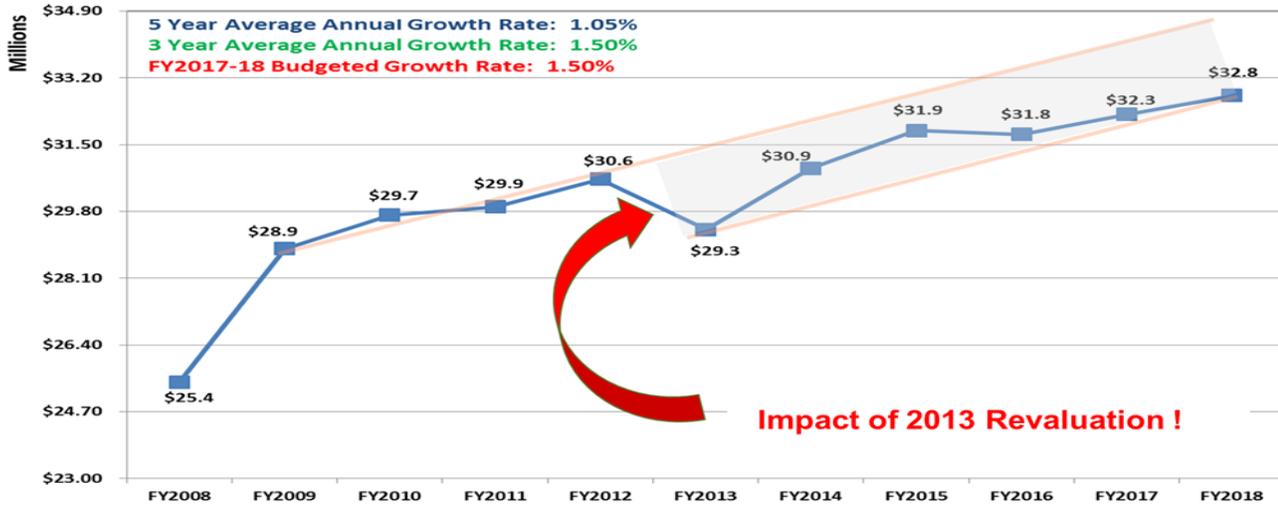


Red columns indicate a revaluation year

For tax year 2017, the assessed value for the City of Greenville was estimated at approximately \$6,374,477,022. For FY 2018, the preliminary valuation estimate provided by Pitt County was \$6,529,380,397, which represents a four-year average growth rate in values of 1.5%. While our property tax rate growth has been modest, it is growth that helps to provide services and improvements for our community.

The budget for FY 2018 maintains the property tax rate at 52¢ per \$100 of valuation. Historically, the City has maintained a very stable property tax rate. As the General Fund budget has grown, the property tax rate has remained relatively flat. Growth in the budget has been funded primarily through the expansion of the tax base, as referenced by the increase in valuation, as well as growth in other General Fund revenues, such as significant increases in sales tax revenues.

For FY 2018, property tax revenues are budgeted at approximately \$32,750,000, which represents a 1.5% increase from the projected actual property tax revenues for FY 2017. The following line graph depicts the change in property tax revenues for the City since FY 2008:



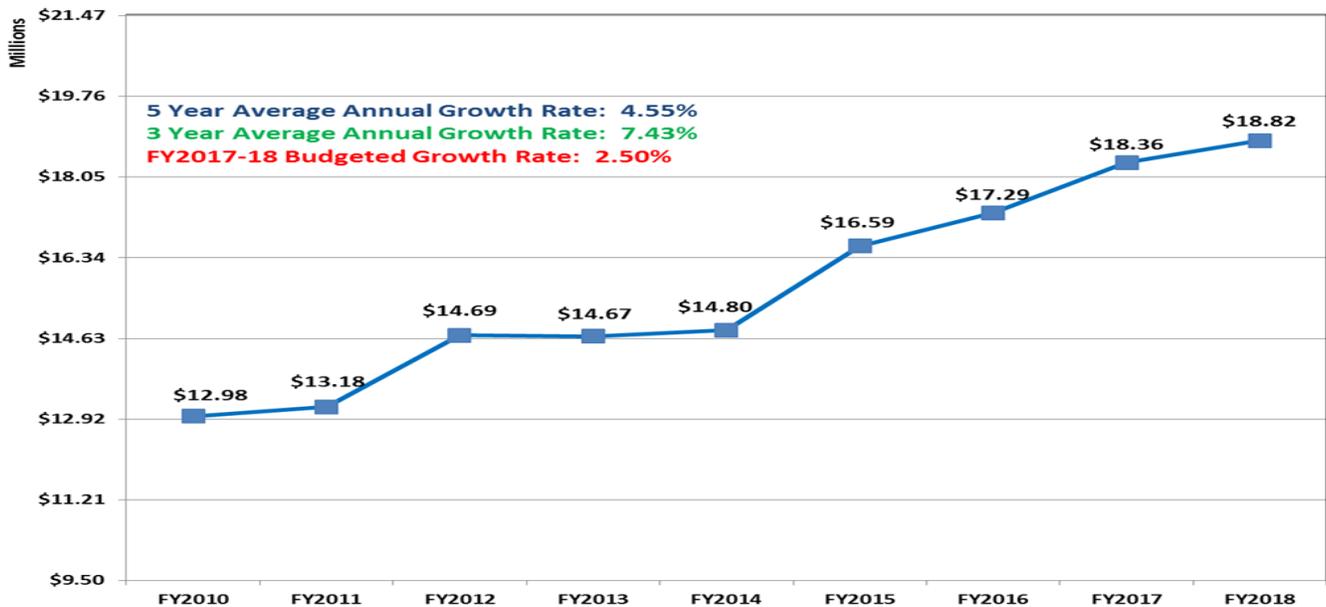
Sales Tax

Local Sales Tax collections, which closed FY 2016 strong, have continued to gradually increase in FY 2017. The FY 2017 budget includes sales tax revenues of \$17,831,023. Current projections are that this revenue will be closer to \$18,356,333 which is a significant growth rate showing that the City is slowly but surely recovering from the recession. Though this increase appears to demonstrate a strong comeback, we expect it to stabilize in the coming fiscal years and grow in a much slower rate as it is now and did pre-recession.

For the FY 2018 proposed budget, sales tax revenues are projected to be \$18,823,000. The North Carolina League of Municipalities is projecting that sales tax revenues will be 4.25% above the FY 2017 collections. These numbers can be highly impacted by local construction, state legislation, and other factors. Therefore, the FY 2018 proposed budget includes a conservative growth rate in sales tax revenues of approximately 2.5%.

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The following line graph depicts the change in sales tax revenues for the City since FY 2010:



Due to the elimination of privilege license collection beginning in FY 2015, in which the City lost approximately \$1 million in revenue, the General Assembly revised the sales tax revenue distribution method as well as approved the taxation on various services to offset some of the loss.

Utilities Franchise Tax

What has commonly been referred to as the Utilities Franchise Tax is a sales tax on electricity, a sales tax on piped natural gas, and a sales tax on telecommunications. FY 2015 marked the first year of a new distribution method for the sales tax on electricity and piped natural gas. The general sales tax rate is applied to the sale of both electricity and natural gas, and a percentage of the proceeds are returned to the cities and towns. In the case of electricity, that percentage is 44%, and for natural gas it is 20%.

Utilities Franchise Tax revenues are budgeted at \$7,102,077 for FY 2018, which is \$200,000 (1.92%) less than the FY 2018 Plan that was approved a year ago. This is consistent with the North Carolina League of Municipalities state-wide projections for the next fiscal year.

GUC Transfers In

The transfer of funds from Greenville Utilities Commission to the City of Greenville is based on a specific formula that is outlined in the GUC charter. There are two primary components of the current methodology used to administer the formula that have a significant impact on the City's budget:

- The change in net fixed assets and total bonded indebtedness from one year to the next
- The transfer budget is based on a projection of the formula calculation whereas the actual transfer is based on the results of the actual formula per the prior year audit

Both components described above can create volatility and major swings in the City’s General Fund budget resulting in the potential for budget shortfalls or surpluses.

On April 10, 2017, the City Council approved a new methodology to administer the transfer formula. The new methodology is intended to provide a more stable and predictable annual transfer amount that will reduce peaks and valleys associated with the amounts transferred, and mitigate any significant, negative impact on the City’s budget.

The basis for establishing the new methodology includes:

- The actual GUC transfer amount for the next year will be established prior to the beginning of the new fiscal year budget.
- The GUC transfer budget amount for the new fiscal year will be based on the following formula:

$$\begin{array}{rcccl}
 \text{GUC Transfer} & & \text{Average General} & & \text{Projected Street} \\
 \text{Budget for New} & = & \text{Transfer Calculation} & + & \text{Lighting} \\
 \text{Year} & & \text{For Three Years Prior} & & \text{Reimbursement for} \\
 & & \text{to Current Fiscal Year} & & \text{New Budget Year}
 \end{array}$$

- Using the average actual general transfer calculation (per the GUC audits) for the prior three years will provide the following advantages:
 - Averaging three prior years as the basis for next year’s budget will minimize large swings that could occur as compared to using only one year as a basis.
 - The calculation criteria set forth in the charter will still be utilized as part of the averaging process.
 - Unlike the current budgeting method, which is a projection, the new approved transfer methodology will enable the City and GUC to know the exact amount of the general transfer calculation, as it will be based on verifiable, audited information.

Under the old methodology used to administer the GUC Transfer, the actual transfer to the City over the two-year biennial period would have been approximately \$1.1 million less than what was budgeted. Under the new methodology used to administer the formula, the actual transfer will be \$306,107 less than what was budgeted. For FY 2018, the GUC Transfer In is estimated to be \$6,651,919 as compared to an actual transfer of \$6,675,407 for FY 2017.

Powell Bill

Powell Bill funds represent the distribution of certain vehicle registration fees and the State gasoline tax to local governments using a formula based on population and road miles. These State-shared revenues are restricted to street and sidewalk construction and maintenance, engineering, and traffic signal operations. Fluctuations in state population and the size and number of streets directly influence the actual Powell Bill revenues that are allocated to the City. For FY 2018, Powell Bill revenues are not expected to change from the current FY 2017 budget of \$2,220,065.

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Motor Vehicle Fees

As part of the FY 2017 budget, the Council approved an increase in the Motor Vehicle Fee from \$20 to \$30 where the additional \$10 would be used exclusively towards street maintenance and improvements. Revenues for FY 2017 include fee payments at both the \$20 rate and the \$30 rate as the \$30 fee was phased in as new fees for the new fiscal year became due. Motor Vehicle Fee revenues are projected to total \$1,383,674 for FY 2017. With the new fee completely phased in, Motor Vehicle Fee revenues are projected to increase to \$1,503,457 for the FY 2018 proposed budget, which is an increase of approximately 8.6% from FY 2017.

All Other Revenues

All Other Revenues consist of several different sources such as building permits, development fees, planning fees, Recreation and Parks activity fees, police fees, engineering fees, Fire/Rescue fees, parking leases, and parking violations. For the FY 2017 budget, projected revenues for this source are \$6,662,148. The FY 2018 proposed budget shows a decrease of \$1,554,182, or approximately 23%, from the FY 2017 projected. The reduction from FY 2017 to FY 2018 is primarily related to one-time revenue received in FY 2017 from the sale of the City's Police/Fire Rescue parking lot.

Fund Balance

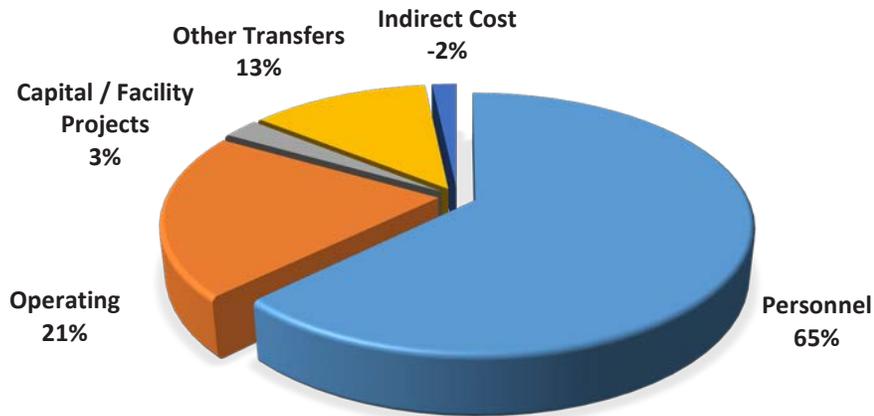
The final revenue source that should be noted is appropriated fund balance. The FY 2018 proposed budget includes a base amount of \$200,000 to cover a contingency. This amount is always subject to change depending on the capital projects in any given year, unfinished projects, and open purchase orders that are carried forward into the following year. There is an additional \$265,766 appropriated within the General Fund and an additional \$712,578 appropriated within Powell Bill in order to complete various road projects and to move forward with the next round of road refurbishments.

~ GENERAL FUND EXPENDITURES ~

According to the North Carolina Local Government Budget and Fiscal Control Act, each local government must project an annual balanced budget, assuming all revenues will be used to pay for expenditures on a one-to-one basis; therefore, revenues must equal expenditures. The FY 2018 proposed budget includes revenues and expenditures each totaling \$726,751 less than the FY 2017 original budget.

	Budget Adopted FY 2016-17	Budget Adopted FY 2017-18
Personnel	\$ 50,896,956	\$ 53,265,688
Operating	17,583,164	17,490,441
Capital / Facility Projects	7,301,276	5,642,631
Other Transfers	8,292,013	7,074,558
Indirect Cost	(1,432,859)	(1,459,519)
Total	\$ 82,640,550	\$ 82,013,799

The following is the percentage allocation of General Fund expenditures by expense category for the FY 2018 proposed budget:



Personnel

Personnel costs, inclusive of both salaries and fringe benefits, make up approximately 65% of the total General Fund budget. The FY 2018 Financial Plan approved by City Council in June of 2016 included an average 2.0% wage increase for employees broken down between a 1.0% cost of living adjustment (COLA) and a 1.0% average merit pay adjustment.

The City Council and the Greenville Utilities Commission (GUC) Board of Commissioners met in a joint meeting on April 24, 2017, to evaluate and discuss employee wage rate adjustments for FY 2018. The City and GUC annually review the competitive market pay posture of the joint pay plan with an objective to maintain an effective pay system for employees that is internally equitable, compatible, and competitive.

Various market rate wage surveys were evaluated at the joint meeting so as to benchmark projected market related wage growth for FY 2018. Public-sector and private-sector wage rate surveys indicated that the average wage adjustment for FY 2018 was 3.2% and 3.1%, respectively. In light of the benchmark data, both the City Council and the GUC Board of Commissioners voted to recommend a 3.2% wage increase for employees as part of the FY 2018 proposed budget for both the City and GUC.

The FY 2018 proposed budget includes a 3.2% average wage increase for City employees broken down as follows:

- 1.0% Cost of Living Adjustment (COLA)
- 2.2% for Merit Pool (Average)

In 2015 the City engaged Segal Waters, an independent, third-party pay and benefits consultant, to assist in updating the City’s performance appraisal structure for the purpose of re-establishing an employee merit pay system. Merit pay is a system of compensation intended to reduce pay compression, and better reward higher performing employees with additional pay. As part of this process, Segal Waters recommended a

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minimum average merit increase of 3% in order to produce an adequately sized merit pool that is able to reward higher performing employees. I would like to thank the members of Council for your support in reestablishing a merit program for our employees. Much thought and effort has been placed on this initiative and I am confident that City employees will continue to expand their knowledge, skills, and abilities to move this city forward toward reaching an even high potential.

The 3.2% average wage increase included in the FY 2018 budget reflects a 1.2% increase from the 2.0% average increase included in the FY 2018 Financial Plan. The Personnel budget has been adjusted by \$450,000 to cover the expense of the additional 1.2% wage increase. In addition, various budget redirections and adjustments have been made within the FY 2018 budget to cover the additional personnel cost of \$450,000.

The personnel budget also includes an additional \$250,000 in funding for an additional 2.0 – 4.0 police positions through a pool that will serve as a match for additional positions through grants. This additional funding is on top of the additional 4.0 – 6.0 grant pool positions included in the FY 2017 budget. Personnel expenses have been reduced by 4.0% to account for a 4.0% vacancy rate, which is equal to \$1,491,664. The vacancy rate for salaries and benefits is broken down as follows:

	Budget Before Vacancy	4% Vacancy Adjustment	Budget After Vacancy
Salaries	\$38,529,719	(\$1,279,245)	\$37,250,474
Benefits	16,227,633	(212,419)	16,015,214
Total	\$54,757,351	(\$1,491,664)	\$53,265,688

The proposed budget does not include:

- Any additional positions aside from the Police Department
- Any position reclassifications

Operating Expenses

General Fund operating expenses include both discretionary budgets and fixed cost budgets. Both discretionary and fixed costs budgets are allocated down to the departmental level and are used to fund the day-to-day operations of the City. Departments have more control and influence over the level in which discretionary dollars are allocated and utilized to fund the operations of the department. To the contrary, departments have minimal discretion and influence over the utilization of the fixed cost budgets.

The following are examples of expenses categorized as discretionary and fixed cost:

Discretionary Expense	
- Repairs & Maintenance	} More Discretion / Influence Over Use
- Supplies & Materials	
- Advertising	
- Dues & Subscriptions	
- Printing	

Fixed Cost Expense	
- Utilities & Fuel	} Minimal Discretion / Influence Over Use
- Computer Hardware / Software	
- Telephone	
- Liability Insurance	
- Fleet & Vehicle Replacement	

The following is a breakdown of the City’s General Fund operating budget for FY 2018 compared to FY 2017:

	Budget Adopted FY 2016-17	Budget Adopted FY 2017-18	Change
Discretionary Budget	\$ 8,530,101	\$ 8,550,101	\$ 20,000
Fixed Cost Budget	9,053,063	8,940,340	\$ (112,723)
Total	17,583,164	17,490,441	(92,723)

Operating expenses comprise approximately 21% of the City’s total General Fund budget. The FY 2018 budget of approximately \$17.5 million represents a decrease of \$92,723 from the FY 2017 budget. Discretionary budgets comprise approximately 49% of total operating expense while Fixed Cost budgets comprise the remaining 51%. The increase of \$20,000 in the discretionary budget is allocated to the following departments in order to better service the expansion of the City’s operations, such as maintenance of new trails, the new Trillium playground, and other park improvements.

- Recreation & Parks: \$20,000

As the level of City services has continued to expand over the past six years, the discretionary dollars allocated to operational departments to provide these services has been declining. In fact, the discretionary budget for FY 2018 is approximately \$76,000 less than the Discretionary budget allocated for FY 2012.

Capital / Facility Projects

General Fund revenues allocated to Capital / Facility projects can be broken down into the following components: capital projects, facility improvement projects, and street improvement projects. General Fund dollars allocated to facility improvements are transferred from the General Fund to the Facilities Improvement Fund. General Fund dollars allocated to street improvements are transferred from the General Fund to the Street Improvement Fund.

The following is a summary of the capital and facility related budgets included in the General Fund budget for FY 2018:

Capital Improvements	\$ 2,100,631
Street Improvements	2,200,000
Facility Improvements	1,542,000
Total	<u>\$ 5,842,631</u>

Combined, the three areas account for approximately 3.0% of the overall General Fund budget. Street improvements does not include Powell Bill funding and the related staff within the Public Works, Streets Division budget.

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Capital Improvements

The FY 2018 proposed budget provides \$2,100,631 for various capital projects of strategic importance to the Council. The projects funded include the following:

Project	Department					Total
	IT	Police	Rec & Parks	Public Works	Vehicle Replacement	
Data Backup and Recovery System	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Neighborhood Area Cameras	-	21,967	-	-	-	21,967
Town Common Renovation	-	-	461,033	-	-	461,033
Westside Park Development	-	-	172,000	-	-	172,000
Eastside Park	-	-	38,000	-	-	38,000
Tar River Legacy Plan	-	-	180,000	-	-	180,000
Other Miscellaneous Projects	-	-	10,602	-	-	10,602
Replacement of Mast Arm Poles	-	-	-	50,000	-	50,000
Traffic Calming	-	-	-	25,000	-	25,000
Street Light Improvements	-	-	-	200,000	-	200,000
Traffic Signal Progression	-	-	-	33,185	-	33,185
Other Miscellaneous Projects	-	-	-	9,000	-	9,000
VRP: Vehicles > \$35,000	-	-	-	-	859,844	859,844
Total	\$ 40,000	\$ 21,967	\$ 861,635	\$ 317,185	\$ 859,844	\$ 2,100,631

Street Improvements

For FY 2018 Street Improvements funding has been increased from \$1.7 million to \$2.2 million. This is in addition to the \$10 million in Street Improvement funding included in the 2015 General Obligation Bond. It is important to note that since FY 2015, the City has appropriated approximately \$17.35 million into Street Improvements. This equates to approximately 100 lane miles of resurfacing!

Facility Improvements

The FY 2018 budget provides \$1.54 million in appropriations to support the City's deferred maintenance and infrastructure needs, such as facility improvement projects. This program was created in FY 2015 through a one cent increase in the property tax rate and the redirection of departmental operating expenses.

The FY 2018 Facility Improvements budget is allocated to the Recreation & Parks and Public Works departments as follows:

Recreation and Parks	\$ 811,000
Public Works	731,000
FY 2018 Proposed Budget	<u>\$ 1,542,000</u>

Other Transfers

Other Transfers account for 13% of the General Fund budget, \$6,874,558 for FY 2018. A portion of the General Fund expenditures is transferred to other funds, such as Debt Service, Sheppard Memorial Library, Housing Division, and the Transit Fund.

The following is a summary of Other Transfers as included in the FY 2018 proposed budget and compared to the FY 2017 budget:

	Budget Adopted FY 2016-17	Budget Adopted FY 2017-18
Debt Service Fund	\$ 4,737,002	\$ 4,737,002
Sheppard Memorial Library	1,197,058	1,232,969
Housing Division	292,684	300,806
Transit Fund	565,269	603,781
Capital Reserve Fund	460,000	-
Imperial Site Project Fund	1,040,000	-
Total	\$ 8,292,013	\$ 6,874,558

~ OTHER FUNDS ~

Debt Service Fund

The Debt Service Fund accounts for payment of the City’s obligated debt as financed by General Fund revenue and the occupancy tax. Transfers are made throughout the fiscal year from the General Fund, as well as the Stormwater and Sanitation Funds, to the Debt Service Fund to cover the principal and interest payments. The FY 2018 budget revenues for the Debt Service Fund stand at \$5,448,934, which does not represent a change from the FY 2018 Financial Plan that was approved by City Council in June of 2016. Per the Long Term Debt Strategy that was approved in FY 2017, the City’s intention is to fund future capital projects within the level of current debt service being financed through the General Fund without an increase in property tax. As debt service is retired, the savings will be reinvested into newly obligated debt to finance additional capital projects.

Stormwater Utility Fund

The FY 2018 budget for the Stormwater Utility Fund does not represent a change from the FY 2018 Financial Plan that was approved by City Council in June of 2016. The FY 2017 adopted budget included an increase of \$.50 per ERU per month. The FY 2018 approved Financial Plan also included an additional \$.50 per ERU per month.

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The following is a summary of the change in the monthly stormwater fee since FY 2015 including the FY 2018 proposed budget:

Fiscal Year	Monthly Rate	Change
FY 2015 Actual	\$ 3.85	\$ 0.50
FY 2016 Actual	4.35	0.50
FY 2017 Actual	4.85	0.50
FY 2018 Proposed	5.35	0.50

A five-year stormwater plan was developed to address stormwater needs citywide. This approach includes the recently completed basin modeling study, a significant investment in the Town Creek Culvert project, and a reliable funding source for other stormwater system needs. The stormwater utility fees are projected to generate revenues of \$5,928,998 for FY 2018. The basin modeling study identified approximately \$100 million in capital projects over the next 20 years in order to address drainage concerns. This level of future capital projects will require a significant increase in funding, above that included in FY 2018 proposed fee structure, in order to complete. A citizen’s committee is currently working with the Public Works Department in developing a list of recommended stormwater projects for City Council’s consideration for funding.

Public Transportation/Transit Fund

The majority of revenues for this fund which supports the GREAT bus system, are generated by grant income. For FY 2018, projected grant revenues are \$1,757,197. The original transfer from the general fund was \$636,781 but has been reduced slightly by \$33,000 down to \$603,781.

Housing Fund

For FY 2018, projected grant revenues are \$1,424,149. The original transfer from the General Fund was \$307,806 but has been reduced by a minimal \$7,000 down to \$300,806. Staff continue to monitor the legislation surrounding possible elimination of CDBG and HOME grant funding for FY 2018 by the Federal Government.

Sanitation Fund

The FY 2018 budget for the Sanitation Fund does not represent a change from the FY 2018 Financial Plan approved by City Council in June, 2016. The City continues with its multi-year plan to modernize its sanitation collection practices. This plan includes the elimination of backyard service on July 1, 2017. To make the service self-supporting, the FY 2017 adopted budget included a \$.50 per month rate increase for basic curbside collection as well as multi-family collection. The FY 2018 approved Financial Plan included a \$.25 per month rate increase for basic curbside collection as well as multi-family collection. Fee changes for both fiscal years are reflected below:

Service Type	Proposed Rate for FY 2017 (Per Month) Increase by \$.50	FY 2017 Revenues	Proposed Rate for FY 2018 (Per Month) Increase by \$.25	FY 2018 Revenues
Curbside (Basic)	\$15.75	\$7,481,586	\$16.00	\$7,449,600
Backyard (Premium)	\$44.30		-	
Multi-Family	\$15.75		\$16.00	

The Sanitation Fund continues to make annual transfers in the amount of \$250,000 annually to the Vehicle Replacement Fund as repayment of a one-time transfer of \$750,000 made in FY 2016. Repayment started in FY 2017 and will end in FY 2019, at which time the Sanitation Fund will begin repayment to the General Fund for capital investments made in the sanitation program.

Fleet Maintenance Fund

The Fleet Maintenance Fund provides assistance and maintenance to all City fleet vehicles. Maintenance includes, but is not limited to, auto body repair, welding, small equipment repair, and tire repair. This department also provides fuel to City vehicles. Currently, there is a study underway regarding our fleet maintenance program. No changes are proposed from the original FY 2018 Plan.

Vehicle Replacement Fund

The Vehicle Replacement Fund is an internal service fund used to account for revenues and expenses associated with vehicles and other capital equipment purchased by the City. For FY 2018, the transfer from City departments will remain at \$3,328,636 as was in the original plan. This fund continues to receive approximately \$250,000 from the Sanitation Fund as repayment for a \$750,000 loan made in FY 2016. It should also be noted that the Vehicle Replacement Fund is not collecting revenues from the general fund departments at the rate originally planned to keep this fund self-sufficient.

Health Fund

There will be no changes from the FY 2018 Plan to the FY 2018 Proposed. The City, in combination with Greenville Utilities Commission, operates a self-insured health insurance program through Cigna that is funded by both employer and employee contributions. During FY 2017, funds were expended to create a Health Clinic for City employees to help stabilize and contain health costs on the city side.

SUMMARY

Per the direction of the City Council, staff continues to prepare a budget that brings revenue and expenditure projections together. Staff continues to monitor certain legislation changes proposed in the North Carolina General Assembly, as well as the Federal Government, which could have a significant impact on projected municipal revenues and expenses.

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I am grateful for the support the City Council has provided to address the needs of a growing city that will enhance the quality of life for its citizens. I would like to thank the City department heads and staff for their dedication and commitment in the preparation of this budget. We asked each of them to closely review their budget and consider reductions to help bring the budget into balance. They all responded with complete professionalism and effort. I would specifically like to recognize the contributions of Assistant City Manager Michael Cowin, the Budget and Evaluation Division, and the Finance Department.

I am confident that this budget will support the City Council and the entire City organization in fulfilling its mission to provide all citizens high-quality services in an open, inclusive, professional, and transparent manner, ensuring a community of excellence now and in the future. This is the last budget that I will prepare and submit as City Manager in Greenville as I will be retiring in August, 2017. Again, I wish to thank the members of this and previous councils for your support in ensuring a fiscally responsive and responsible financial future for our growing Greenville community.

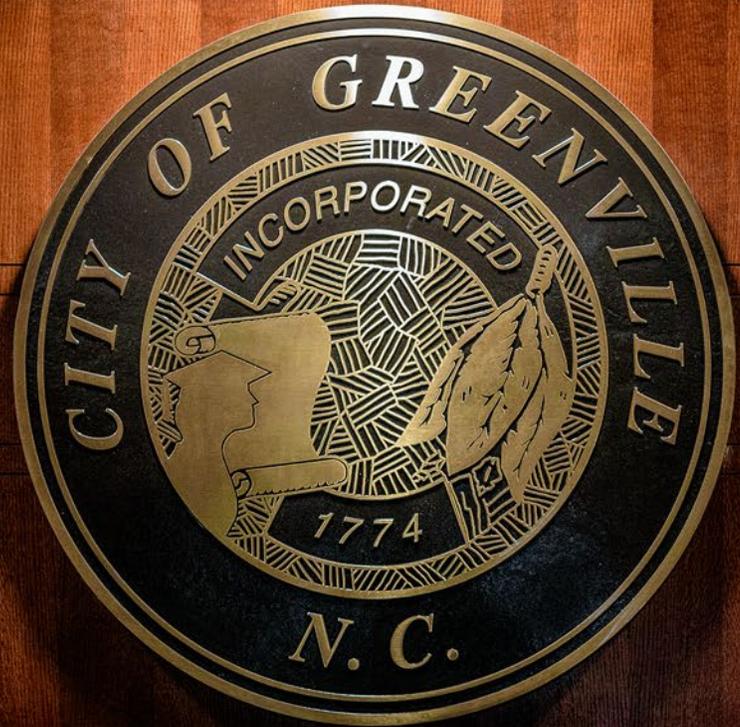
Respectfully submitted,



Barbara Lipscomb
City Manager



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FY 2017–2018 OPERATING BUDGET
Budget Ordinance

DEBT SERVICE FUND

Powell Bill Fund	\$	73,299	
Occupancy Tax		711,932	
Transfer from General Fund		4,663,703	
		<u>4,663,703</u>	
TOTAL DEBT SERVICE FUND			<u>\$ 5,448,934</u>

PUBLIC TRANSPORTATION FUND

Operating Grant 2017-2018	\$	1,434,397	
Planning Grant 2017-2018		37,800	
State Maintenance Assistant Program		285,000	
Hammock Source		974	
Convergys		979	
Pitt Community College Bus Fare		9,744	
Bus Fares		255,297	
Bus Ticket Sales		108,149	
Pitt County Bus Service		4,871	
Transfer from General Fund		603,781	
Appropriated Fund Balance		117,399	
		<u>117,399</u>	
TOTAL TRANSPORTATION FUND			<u>\$ 2,858,391</u>

FLEET MAINTENANCE FUND

Fuel Markup	\$	1,222,336	
Labor Fees		1,136,773	
Parts Markup		1,471,233	
Commercial Labor Markup		496,796	
Other Revenue Sources		9,933	
		<u>9,933</u>	
TOTAL FLEET MAINTENANCE FUND			<u>\$ 4,337,071</u>

SANITATION FUND

Refuse Fees	\$	7,449,600	
Extra Pickup		5,400	
Recycling Revenue		10,552	
Cart and Dumpster		94,880	
Solid Waste Tax		58,854	
		<u>58,854</u>	
TOTAL SANITATION FUND			<u>\$ 7,619,286</u>

STORMWATER MANAGEMENT UTILITY FUND

Utility Fee	\$	5,928,998	
		<u>5,928,998</u>	
TOTAL STORMWATER MANAGEMENT UTILITY FUND			<u>\$ 5,928,998</u>

COMMUNITY DEVELOPMENT HOUSING FUND

Annual CDBG Grant Funding	\$	796,296	
HUD City of Greenville		327,047	
Transfer from General Fund		300,806	
		<u>300,806</u>	
TOTAL COMMUNITY DEVELOPMENT HOUSING FUND			<u>\$ 1,424,149</u>

HEALTH FUND

Employer Contributions - City of Greenville	\$	9,197,718	
Employee Contributions - City of Greenville		991,464	
Retiree Contributions - City of Greenville		1,349,309	
Other Health Sources		1,251,447	
Appropriated Fund Balance		<u>345,752</u>	
TOTAL HEALTH FUND			<u>\$ 13,135,690</u>

FACILITY IMPROVEMENT FUND

Transfer from General Fund	\$	<u>1,542,000</u>	
TOTAL FACILITY IMPROVEMENT FUND			<u>\$ 1,542,000</u>

VEHICLE REPLACEMENT FUND

Sale of Property	\$	227,460	
Transfer from Sanitation Fund		250,000	
Transfer from Other Funds		3,328,636	
Other Revenues		51,000	
Appropriated Fund Balance		<u>1,077,674</u>	
TOTAL VEHICLE REPLACEMENT FUND			<u>\$ 4,934,770</u>

TOTAL ESTIMATED CITY OF GREENVILLE REVENUES			<u>\$ 129,243,088</u>
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SHEPPARD MEMORIAL LIBRARY FUND

City of Greenville	\$	1,232,969	
Pitt County		598,529	
Pitt County-Bethel/Winterville		12,000	
Town of Bethel		30,315	
Town of Winterville		167,780	
State Aid		191,774	
Desk/Copier Receipts		128,775	
Interest		1,000	
Other Revenues		31,500	
Greenville Housing Authority		10,692	
Appropriated Fund Balance		<u>26,946</u>	
TOTAL SHEPPARD MEMORIAL LIBRARY FUND			<u>\$ 2,432,280</u>

PITT-GREENVILLE CONVENTION AND VISITORS AUTHORITY FUND

Occupancy Tax (2%)	\$	1,061,783	
Miscellaneous Revenue		60	
Appropriated Fund Balance		<u>166,641</u>	
TOTAL PITT-GREENVILLE CONVENTION AND VISITORS AUTHORITY FUND			<u>\$ 1,228,484</u>

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Section II: Appropriations. The following amounts are hereby appropriated for the operation of the City of Greenville and its activities for the fiscal year beginning July 1, 2017 and ending June 30, 2018:

GENERAL FUND	
Mayor & City Council	\$ 457,998
City Manager	2,077,618
City Clerk	265,083
City Attorney	460,767
Human Resources	2,790,698
Information Technology	2,993,452
Fire/Rescue	14,023,486
Financial Services	2,428,481
Contingency	200,000
Other Post Employment Benefits	500,000
Police	24,750,354
Recreation & Parks	7,573,949
Public Works	9,671,950
Community Development	2,562,292
Capital Improvement	2,100,631
Transfers to Other Funds	10,616,558
Indirect Cost Reimbursement	(1,459,519)
TOTAL GENERAL FUND	<u>\$ 82,013,799</u>
DEBT SERVICE FUND	
Debt Service	\$ 5,448,934
PUBLIC TRANSPORTATION FUND	
Public Transportation	\$ 2,858,391
FLEET MAINTENANCE FUND	
Fleet Maintenance	\$ 4,337,071
SANITATION FUND	
Sanitation Service	\$ 7,619,286
STORMWATER MANAGEMENT UTILITY FUND	
Stormwater Management Utility Fund	\$ 5,928,998

COMMUNITY DEVELOPMENT HOUSING FUND

Community Development Housing/CDBG \$ 1,424,149

HEALTH FUND

Health Fund \$ 13,135,690

FACILITY IMPROVEMENT FUND

Facility Improvement Fund \$ 1,542,000

VEHICLE REPLACEMENT FUND

Vehicle Replacement Fund \$ 4,934,770

TOTAL CITY OF GREENVILLE APPROPRIATIONS \$ 129,243,088

SHEPPARD MEMORIAL LIBRARY FUND

Sheppard Memorial Library \$ 2,432,280

PITT-GREENVILLE CONVENTION AND VISITORS AUTHORITY

Pitt-Greenville Convention and Visitors Authority \$ 1,228,484

Section III: Encumbrances. Appropriations herein authorized and made shall have the amount of outstanding purchase orders as of June 30, 2017, added to each appropriation as it appears in order to account for the expenditures in the fiscal year in which it was paid.

Section IV: Taxes Levied. There is hereby levied a tax rate of 52 cents per one hundred dollars (\$100) valuation of taxable properties, as listed for taxes as of January 1, 2017, for the purpose of raising the revenue from current year's property tax, as set forth in the foregoing estimates of revenue, and in order to finance the foregoing appropriations.

Section V: Salaries.

(a) Salaries of Elected Officials. The annual salaries of the Mayor, Mayor Pro-Tem, and other members of the City Council shall be as follows:

Mayor	\$ 13,900
Mayor Pro-Tem	\$ 9,600
Council Members	\$ 8,700

(b) Salary Cap of Greenville Utilities Commission Members. Pursuant to Section 4 of the Charter of the Greenville Utilities Commission of the City of Greenville, the monthly salaries of members of the Greenville Utilities Commission shall not exceed the following caps:

Chair	\$ 350
Member	\$ 200

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Section VI: Amendments.

(a) Pursuant to General Statutes 159-15, this budget may be amended by submission of proposed changes to the City Council.

(b) Notwithstanding Subsection (a) above, the City Manager is authorized to transfer funds from one appropriation to another within the same fund in an amount not to exceed \$10,000. Any such transfers shall be reported to the City Council at its regular meeting and shall be entered in the minutes.

(c) In case of emergency which threatens the lives, health, or safety of the public, the City Manager may authorize expenditures in an amount necessary to meet the emergency so long as such amount does not exceed the amount in contingency accounts and the expenditure is reported to the City Council as soon as possible, and the appropriate budget amendments are submitted at the next regular meeting.

Section VII: The Manual of Fees, dated July 1, 2017, is adopted herein by reference.

Section VIII: Motor Vehicle Tax.

(a) Pursuant to the provisions of General Statute 20-97 (b1) and Section 10-3-1 of the Code of Ordinances, City of Greenville, an annual motor vehicle tax in the amount of thirty dollars (\$30) is hereby levied upon any vehicle resident in the city.

Section IX: Community Development. The City Council does hereby authorize grant project funds for the operation of FY 2016-2017 CDBG Entitlement and Community Development Home Consortium programs under the Community Development Block Grant Program and Home Consortium Program for the primary purpose of housing rehabilitation and other stated expenditures.

Section X: Greenville Utilities Commission. The City Council adopts a separate ordinance for the budget of the Greenville Utilities Commission.

Section XI: Distribution. Copies of this ordinance shall be furnished to the City Manager and the Director of Financial Services of the City of Greenville to be kept on file by them for their direction in the disbursement of funds.

ADOPTED this the 8th day of June, 2017.



Allen M. Thomas, Mayor

ATTEST:


Carol L. Barwick, City Clerk



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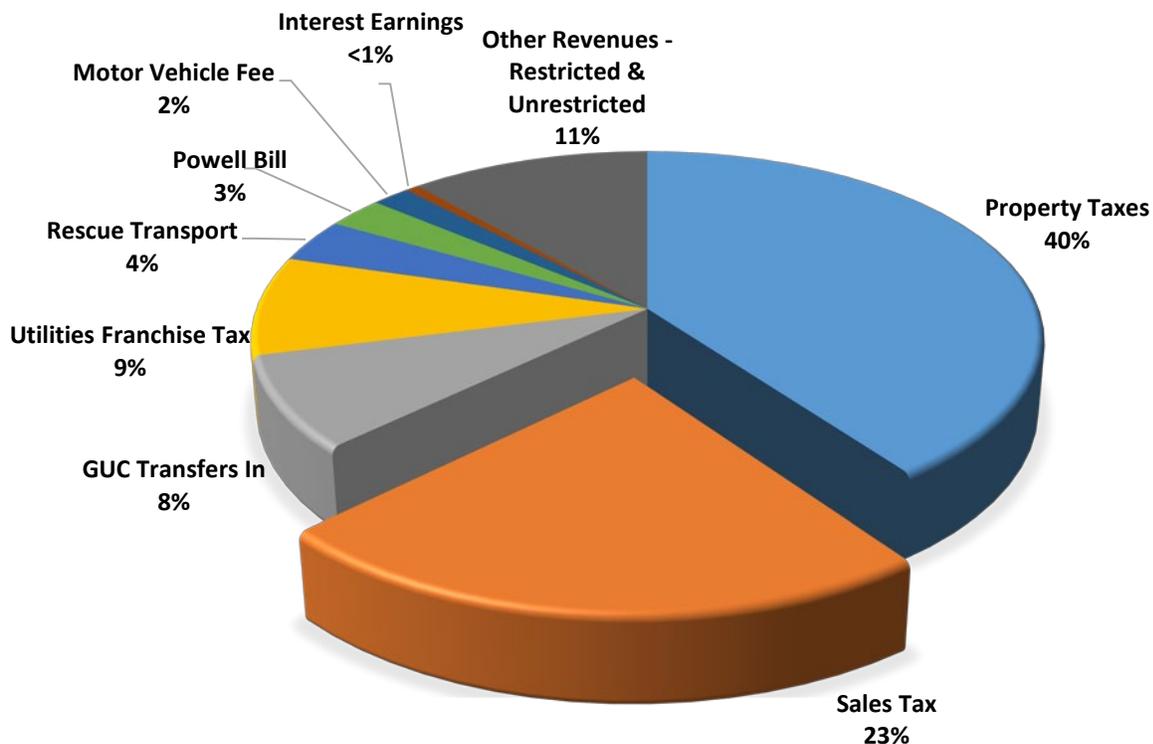
FY 2017–2018 OPERATING BUDGET

General Fund Summary

REVENUES

BUDGET ADOPTED FOR GENERAL FUND REVENUES FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Property Taxes	\$31,860,174	\$31,760,125	\$32,444,935	\$32,750,000
Sales Taxes	16,588,706	17,289,708	17,831,023	18,823,000
GUC Transfers In	6,505,044	7,383,935	6,459,112	6,651,919
Utilities Franchise Tax	6,282,750	6,949,180	7,158,899	7,102,077
Rescue Transport	3,499,651	3,033,907	3,096,519	3,127,484
Powell Bill	2,235,741	2,220,065	2,220,065	2,220,065
Motor Vehicle Fee	1,096,015	1,015,680	1,383,674	1,503,457
Inspections	1,084,774	658,573	916,402	950,000
Recreation	2,007,186	1,864,639	1,979,690	1,999,487
Investment Earnings	363,857	683,778	500,000	500,000
Other Revenues - Restricted & Unrestricted	5,883,771	5,233,391	6,854,237	5,207,966
SUBTOTAL	\$77,407,669	\$78,092,981	\$80,844,556	\$80,835,455
Appropriated Fund Balance				
General Fund	-	-	1,078,808	465,766
Powell Bill	-	-	717,186	712,578
TOTAL	\$77,407,669	\$78,092,981	\$82,640,550	\$82,013,799



REVENUES

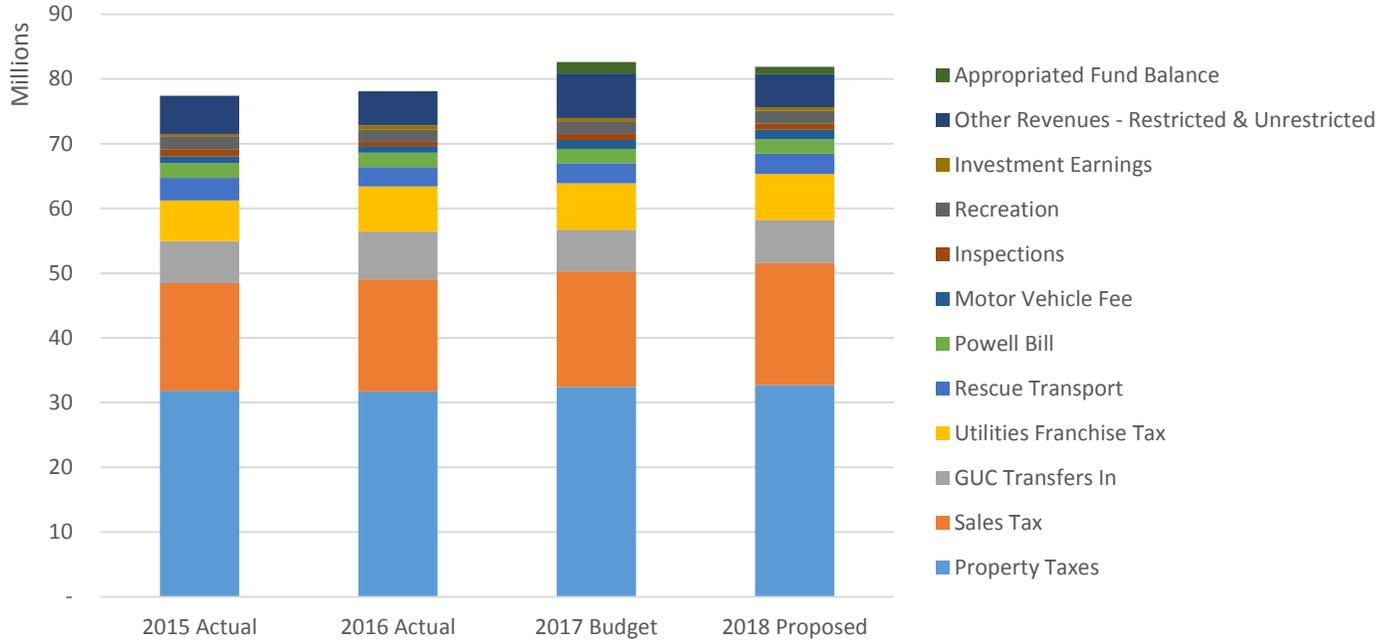
BUDGET ADOPTED FOR GENERAL FUND REVENUES FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Unrestricted Intergovernmental Property Taxes				
Current Year Taxes	\$28,938,765	\$28,842,926	\$29,694,435	\$29,944,490
Motor Vehicle Taxes	2,884,760	2,994,670	2,907,541	2,965,692
Prior Years Taxes	281,964	204,359	146,159	149,082
Tax Penalties & Interest	220,768	172,176	183,784	187,460
Tax Discounts	(316,067)	(409,232)	(404,197)	(412,281)
Tax Refunds	(150,016)	(44,774)	(82,787)	(84,443)
SUBTOTAL	\$31,860,174	\$31,760,125	\$32,444,935	\$32,750,000
Other Unrestricted Intergovernmental				
Sales Taxes	16,588,706	17,289,708	17,831,023	18,823,000
Rental Vehicle - Gross Receipts	127,304	142,723	130,763	133,378
Video Program & Supplemental PEG	908,091	871,962	914,621	923,767
Motor Vehicle Fee	1,096,015	1,015,680	1,383,674	1,503,457
Payment in Lieu of Taxes	51,075	46,584	51,075	51,075
State Fire Protection	380,431	386,926	390,000	390,000
Utilities Franchise Tax	6,282,750	6,949,180	7,158,899	7,102,077
Wine & Beer	416,085	390,180	432,937	437,266
SUBTOTAL	\$25,850,457	\$27,092,943	\$28,292,992	\$29,364,020
Restricted Intergovernmental				
Traffic Control Lights Maintenance	290,776	(78,869)	157,000	157,000
Street Sweeper Agreement	50,070	25,035	25,035	25,035
Reimbursable Agreements	-	-	503,000	-
Federal Forfeiture Money	69,237	-	-	-
Powell Bill State Allocation	2,235,741	2,220,065	2,220,065	2,220,065
Special State/Federal/Local Grants	32,698	-	13,186	13,186
Controlled Substance Tax	30,744	34,173	-	-
Police Department Grants	313	-	-	-
Task Force Overtime Reimbursement	25,044	-	-	-
Section 104 F Planning Grant MPO	160,358	91,763	225,280	225,280
Recreation & Parks Donations - Restricted	90,703	72,837	-	-
SUBTOTAL	\$77,407,669	\$78,092,981	\$82,640,550	\$82,013,799

REVENUES

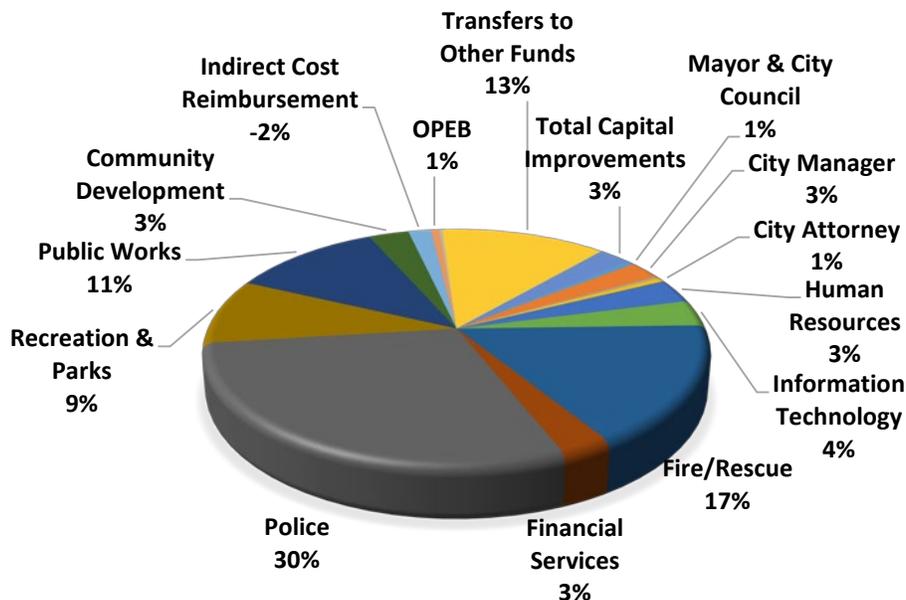
BUDGET ADOPTED FOR GENERAL FUND REVENUES FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Licenses, Permits & Fees				
Privilege Licenses	724,810	23	-	-
Inspection Division Permits	1,084,774	658,573	916,402	950,000
Planning Fees	102,943	135,975	109,625	110,721
Recreation Department Activity Fees	2,007,186	1,864,639	1,979,690	1,999,487
Police Fees	1,243,985	1,344,499	1,205,625	1,229,621
Engineering Fees	14,973	29,981	14,386	14,508
Fire/Rescue Fees	229,511	202,061	207,955	208,455
SUBTOTAL	\$5,408,182	\$4,235,751	\$4,433,683	\$4,512,792
Sales & Services				
Rescue Service Transport	3,499,651	3,033,907	3,096,519	3,127,484
Leased Parking & Meters	171,459	186,697	178,386	178,386
Parking Violations	188,324	297,783	200,000	216,363
Other Sales & Services	482,884	361,545	343,328	-
SUBTOTAL	\$4,342,318	\$3,879,932	\$3,818,233	\$3,522,233
Other Revenues				
Donations	8,121	-	-	-
Sale of Property	7,139	70,435	1,525,758	26,016
Other Revenue	18,822	179,279	226,277	767,909
SUBTOTAL	34,082	249,714	1,752,035	793,925
Investment Earnings				
Investment Earnings	\$363,857	\$683,778	\$500,000	\$500,000
Other Financing Sources				
Transfer in GUC	6,505,044	7,383,935	6,459,112	6,651,919
Transfer from Capital Reserve	-	50,000	-	-
Transfer from Housing	-	-	-	100,000
Transfer from Sanitation	-	58,942	-	-
Other Transfers	57,871	332,857	-	-
Appropriated Fund Balance - General Fund	-	-	1,078,808	465,766
Appropriated Fund Balance - Powell Bill	-	-	717,186	712,578
SUBTOTAL	\$6,562,915	\$7,825,734	\$8,255,106	7,930,263
TOTAL REVENUES NOT INCLUDING OTHER FINANCING SOURCES	\$70,844,754	\$70,267,247	\$74,385,444	\$74,083,536
TOTAL REVENUES INCLUDING OTHER FINANCING SOURCES	\$77,407,669	\$78,092,981	\$82,640,550	\$82,013,799

REVENUES



EXPENSES

BUDGET ADOPTED FOR GENERAL FUND EXPENSES FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Department				
Mayor & City Council	\$363,076	\$399,017	\$378,265	\$457,998
City Manager	1,060,062	1,257,272	2,181,371	2,070,618
City Clerk	261,408	232,546	244,879	265,083
City Attorney	456,107	468,044	455,059	460,767
Human Resources	2,412,518	3,607,855	2,796,037	2,790,698
Information Technology	2,909,254	3,263,760	2,963,382	2,993,452
Fire/Rescue	12,839,310	13,630,366	13,568,513	14,023,486
Financial Services	2,454,669	2,490,011	2,487,958	2,428,481
Police	22,575,236	23,551,071	23,087,392	24,750,354
Recreation & Parks	7,400,170	7,644,946	7,572,763	7,573,949
Public Works	7,924,225	8,471,925	9,470,961	9,671,950
Community Development	2,466,066	2,624,262	2,661,558	2,562,292
TOTAL BY DEPARTMENT	\$63,122,101	\$67,641,075	\$67,868,138	\$70,056,129
Indirect Cost Reimbursement	\$(1,284,768)	\$(1,390,869)	\$(1,432,859)	\$(1,459,519)
Other Post Employment Benefits	400,000	450,000	500,000	500,000
Contingency	-	-	150,000	200,000
TOTAL EXPENSES BY DEPARTMENT	\$62,237,333	\$66,700,205	\$67,085,279	\$69,296,610
Transfers to Other Funds	\$11,408,692	\$11,116,896	\$11,582,013	\$10,616,558
Total Capital Improvements	2,596,181	78,419	3,973,258	2,100,631
TOTAL GENERAL FUND	\$76,242,206	\$77,895,520	\$82,640,550	\$82,013,799



EXPENSES

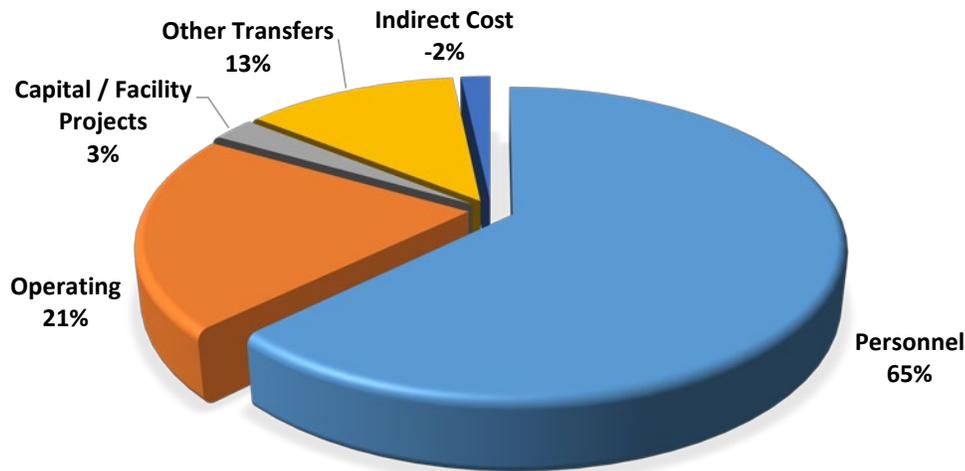
**BUDGET ADOPTED FOR GENERAL FUND EXPENSES
 FOR FISCAL YEAR 2018**

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Personnel				
Regular Salaries	\$31,341,269	\$32,322,096	\$33,699,614	\$35,258,772
Overtime Salaries	1,000,421	1,229,450	1,165,338	1,456,762
Off-Duty	413,046	369,374	237,838	237,838
Allowances	459,223	366,982	467,940	459,540
FICA	2,419,415	2,500,280	2,355,312	2,703,818
Retirement	2,235,190	2,229,691	2,243,874	2,732,279
Health Insurance	7,940,242	8,113,249	8,946,371	8,691,174
Group Life Insurance	72,915	93,162	116,118	140,398
Workers Compensation	663,609	630,099	656,068	559,512
Education/Training Assistance	28,087	52,549	17,100	30,000
401K Retirement	817,076	837,572	811,488	903,386
Other Personnel Expenses	128,210	102,344	179,895	92,209
TOTAL PERSONNEL	\$47,518,703	\$48,846,846	\$50,896,956	\$53,265,688
Operating				
Contracted Services	\$3,168,977	\$3,661,916	\$3,787,361	\$3,760,647
Supplies & Equipment	3,838,932	4,137,821	3,417,302	3,314,310
Utilities/Fuel	3,103,161	2,984,295	3,351,600	3,285,729
Maintenance	1,263,631	1,247,705	1,451,609	1,493,001
Fleet Expense	1,539,797	1,688,938	1,966,140	1,960,170
Technology	913,622	1,181,658	1,265,057	1,271,348
Liability Insurance	1,025,774	1,533,970	811,000	811,000
Other Post-Employment Benefits	400,000	450,000	500,000	500,000
Travel & Training	338,264	318,879	386,034	378,245
Contingency	-	-	150,000	200,000
Elections	-	63,362	-	-
Other Expense	411,240	300,172	497,061	515,991
TOTAL OPERATING	\$16,003,398	\$17,568,717	\$17,583,164	\$17,490,441
Capital Outlay/Capital Improvements				
Capital Outlay/Capital Improvements	\$2,596,181	\$1,753,930	\$4,011,276	\$2,100,631
Transfers				
Facilities Improvement Fund	\$1,545,434	\$1,579,180	\$1,590,000	\$1,542,000
Street Improvement Program	2,650,000	1,138,000	1,700,000	2,200,000
Debt Service Fund	4,113,477	4,281,286	4,737,002	4,737,002

EXPENSES

BUDGET ADOPTED FOR GENERAL FUND EXPENSES FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Transfers Continued				
Sheppard Memorial Library	1,248,774	1,162,192	1,197,058	1,232,969
Housing Division	211,232	235,561	292,684	300,806
Transit Fund	711,443	712,963	565,269	603,781
Capital Reserve Fund	43,369	1,447,301	460,000	-
Imperial Site Project Fund	-	-	1,040,000	-
South Greenville Project	200,000	81,000	-	-
FEMA - Hurricane Irene	180,592	-	-	-
COPS Law Enforcement	262,968	-	-	-
Other Transfers	241,308	479,412	-	-
TOTAL TRANSFERS	\$11,408,692	\$11,116,896	\$11,582,013	\$10,616,558
Indirect Cost Reimbursement	\$(1,284,768)	\$(1,390,869)	\$(1,432,859)	\$(1,459,519)
TOTAL EXPENDITURES	\$76,242,206	\$77,895,520	\$82,640,550	\$82,013,799





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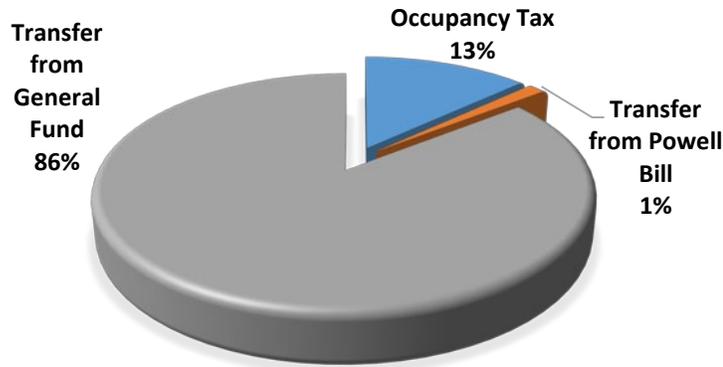
FY 2017–2018 OPERATING BUDGET
Other Funds

DEBT SERVICE

The Debt Service Fund accounts for the payment of the City’s debt. When payments are due, the General Fund transfers the needed funds into this fund for payment.

BUDGET ADOPTED FOR DEBT SERVICE FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Occupancy Tax	\$636,088	\$520,822	\$696,436	\$711,932
Transfer from Powell Bill	66,107	49,845	68,677	73,299
Transfer from General Fund	4,047,370	4,231,441	4,668,325	4,663,703
Bond Proceeds	-	6,185,392	-	-
Investment Earnings	329	4,161	-	-
TOTAL	\$4,749,894	\$10,991,661	\$5,433,438	\$5,448,934

DEBT SERVICE REVENUES

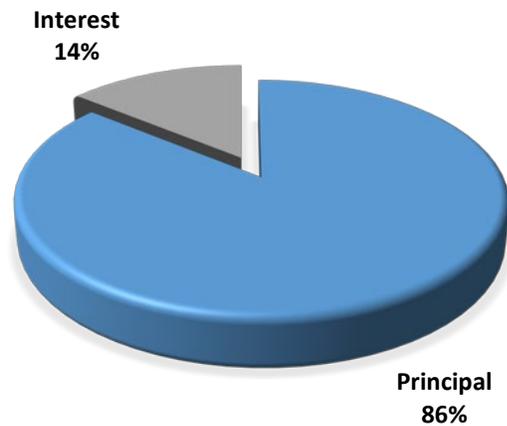


DEBT SERVICE

BUDGET ADOPTED FOR DEBT SERVICE FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Principal	\$3,766,065	\$3,808,442	\$4,606,181	\$4,682,088
Interest	1,024,261	815,107	827,257	766,846
Closing Costs	-	6,248,200	-	-
Transfer to South Greenville Center	-	102,500	-	-
Other	9,671	56,050	-	-
TOTAL	\$4,799,997	\$11,030,298	\$5,433,438	\$5,448,934

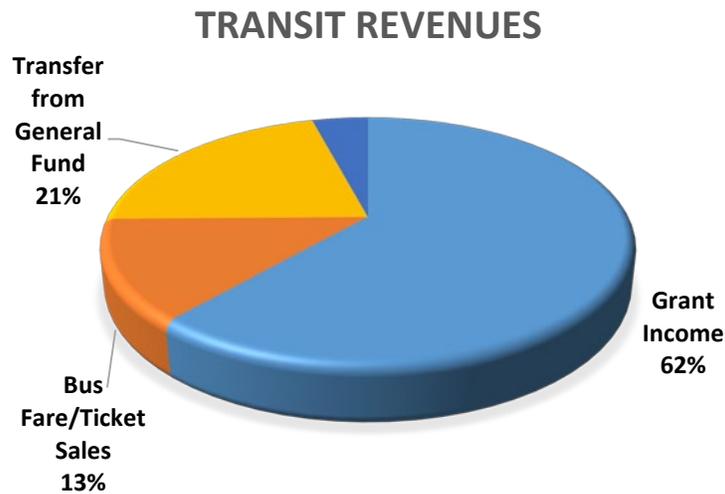
DEBT SERVICE EXPENSES



TRANSIT

The Public Transportation (Transit) Fund planning activities remain approximately the same and are reimbursable at 80% from Federal funds. Federal operating funding remains at 50% of the total. Capital items and ADA service and preventative maintenance items requested are reimbursable at 80% Federal share.

BUDGET ADOPTED FOR TRANSIT FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Grant Income	\$3,043,669	\$1,642,200	\$1,584,729	\$1,757,197
Bus Fare/Ticket Sales	319,129	281,058	380,014	380,014
Other Revenues	83,067	2,759	-	-
Transfer from General Fund	711,443	712,963	565,269	603,781
Appropriated Fund Balance	-	-	-	117,399
TOTAL	\$4,157,308	\$2,638,981	\$2,530,012	\$2,858,391

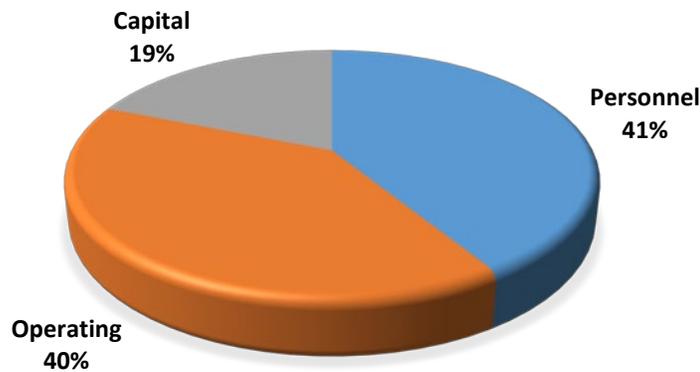


TRANSIT

**BUDGET ADOPTED FOR TRANSIT FUND
 FOR FISCAL YEAR 2018**

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Personnel	\$1,114,361	\$1,114,245	\$1,099,591	\$1,177,241
Operating	797,856	1,087,378	1,013,309	1,141,561
Capital	2,071,804	347,945	417,112	539,589
Other	-	(419,782)	-	-
TOTAL	\$3,984,021	\$2,129,787	\$2,530,012	\$2,858,391

TRANSIT EXPENSES

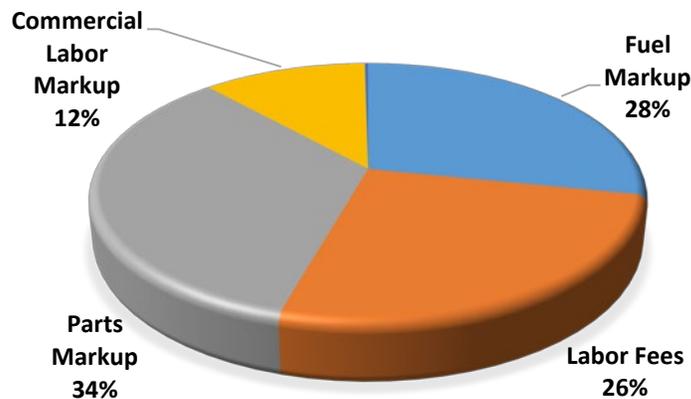


FLEET

The Fleet Maintenance Fund has been established as an internal service fund to account for charge-backs to the respective departments of the City for labor, fuel, and parts for items needed to maintain City vehicles. The creation of this fund will assist the City in more accurately reflecting the true costs of the vehicle maintenance by department.

BUDGET ADOPTED FOR FLEET MAINTENANCE FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Fuel Markup	\$1,095,091	\$935,828	\$1,169,099	\$1,222,336
Labor Fees	939,388	1,261,071	1,142,540	1,136,773
Parts Markup	1,093,418	1,208,087	1,434,129	1,471,233
Commerical Labor Markup	438,418	613,651	484,925	496,796
Other	9,314	40,163	9,685	9,933
TOTAL	\$3,575,629	\$4,058,800	\$4,240,378	\$4,337,071

FLEET MAINTENANCE REVENUES

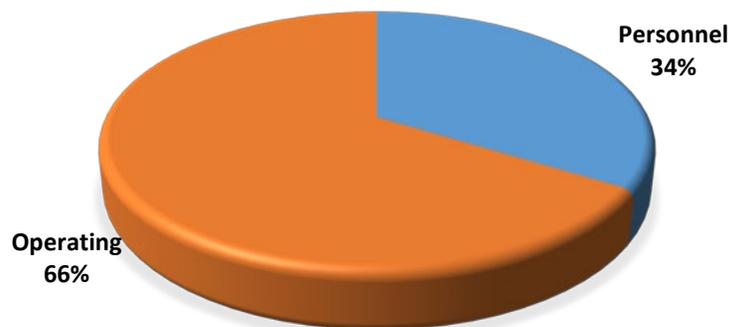


FLEET

BUDGET ADOPTED FOR FLEET MAINTENANCE FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Personnel	\$1,397,377	\$1,364,193	\$1,408,128	\$1,466,383
Operating	2,677,115	2,585,079	2,832,250	2,870,688
Capital	-	-	-	-
Transfer to General Fund	-	8,487	-	-
Other	-	(19,344)	-	-
TOTAL	\$4,074,492	\$3,938,415	\$4,240,378	\$4,337,071

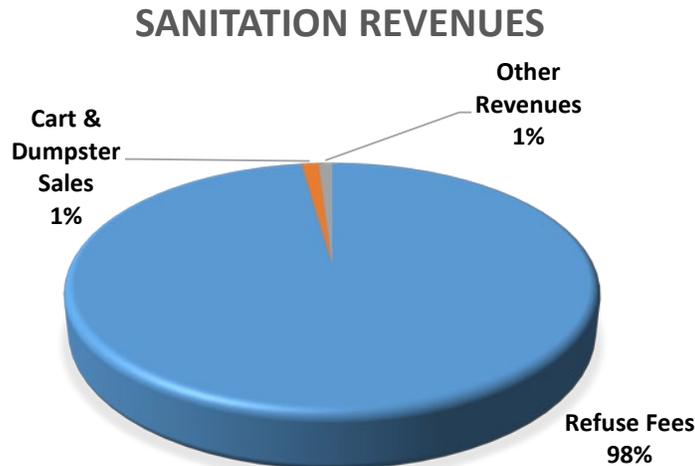
FLEET MAINTENANCE EXPENSES



SANITATION

The Sanitation Fund is established to account for the user charges, fees, and all operating costs associated with the operation of the Sanitation Division operated through the Public Works Department of the City. The Sanitation Division offers comprehensive solid waste services such as garbage, recyclable, bulky trash, leaf collection, as well as mosquito and rodent control.

BUDGET ADOPTED FOR SANITATION FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Refuse Fees	\$7,015,305	\$7,307,613	\$7,481,586	\$7,449,600
Cart & Dumpster Sales	91,196	66,866	93,020	94,880
Other Revenues	105,235	85,529	73,345	74,806
Bond Proceeds	360,000	-	-	-
TOTAL	\$7,571,736	\$7,460,008	\$7,647,951	\$7,619,286

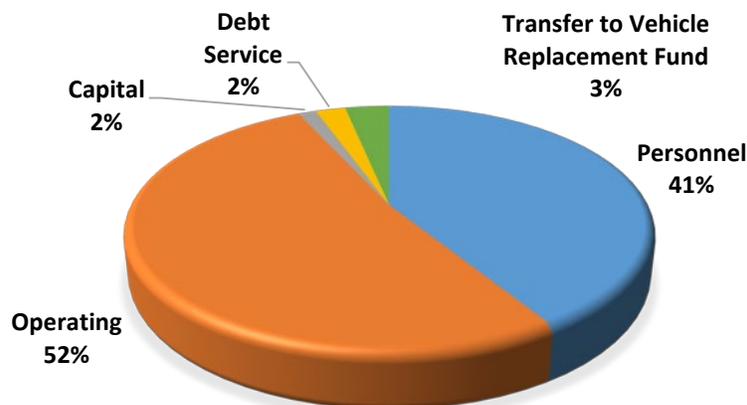


SANITATION

BUDGET ADOPTED FOR SANITATION FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Personnel	\$3,178,689	\$2,951,139	\$2,950,369	\$3,135,859
Operating	3,239,932	2,885,696	4,076,855	3,963,668
Capital	608,035	326,401	200,000	101,606
Debt Service	57,991	58,942	170,727	168,153
Contra Expense	-	(48,359)	-	-
Transfer to Vehicle Replacement Fund	-	-	250,000	250,000
TOTAL	\$7,084,646	\$6,173,819	\$7,647,951	\$7,619,286

SANITATION EXPENSES

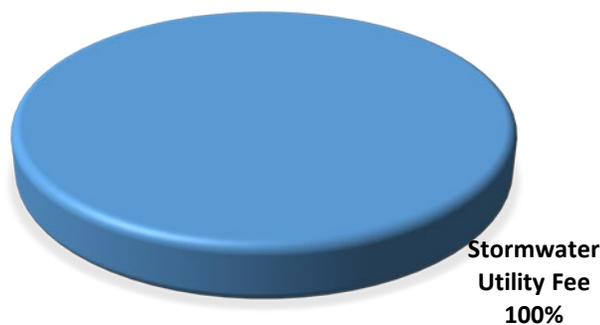


STORMWATER

The Stormwater Utility Fund is an enterprise fund established to implement the City’s Stormwater Management Program. Revenue for this program is generated through a Stormwater fee paid by citizens owning improved property with buildings, parking lots, driveways, etc. The Stormwater Management Program is implemented through the Public Works Department’s Engineering and Street Maintenance Divisions. It is directed at compliance with Federal and State environmental regulations through the implementation of local development regulations, capital improvements, and storm drain maintenance.

BUDGET ADOPTED FOR STORMWATER UTILITY FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Stormwater Utility Fee	\$4,354,309	\$4,932,955	\$5,374,886	\$5,928,998
Other Revenues	167,930	(28,221)	-	-
Transfer from Other Funds	-	479	-	-
Appropriated Fund Balance	-	-	475,333	-
TOTAL	\$4,522,239	\$4,905,213	\$5,850,219	\$5,928,998

STORMWATER REVENUES

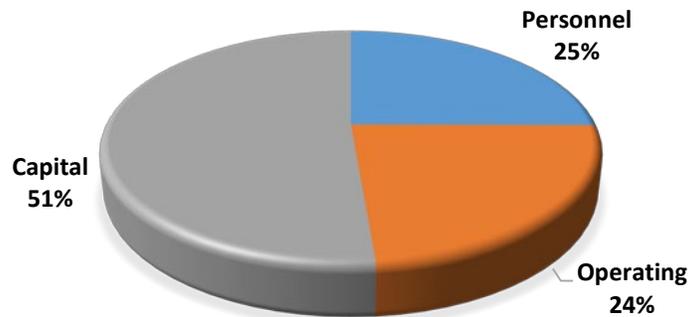


STORMWATER

BUDGET ADOPTED FOR STORMWATER UTILITY FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Personnel	\$1,261,563	\$1,268,564	\$1,427,041	\$1,487,637
Operating	1,333,290	757,434	1,423,178	1,398,361
Capital	3,112,364	209,153	3,000,000	3,043,000
Other Expenses	-	(115,352)	-	-
Transfer Out	257,515	406,056	-	-
TOTAL	\$5,964,732	\$2,525,855	\$5,850,219	\$5,928,998

STORMWATER EXPENSES



HOUSING

The Housing Division administers US Department of Housing and Urban Development Community Development Block Grant funds and Local Bond Funds. The funds are used to develop programs to serve low and moderate-income households. To this end, this fund is responsible for monitoring programs for compliance with local, state, and federal program standards. This fund also provides housing rehabilitation assistance to owner occupants, assistance to nonprofit agencies, down-payment assistance to homebuyers, acquisition and demolition of substandard structures, and program administrative funding.

BUDGET ADOPTED FOR HOUSING FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
CDBG Grant Income	\$1,006,478	\$684,002	\$796,296	\$796,296
HOME Grant Income	446,867	332,073	327,047	327,047
Program Income	25,786	-	-	-
Transfer from General Fund	211,327	235,561	292,684	300,806
TOTAL	\$1,690,458	\$1,251,636	\$1,416,027	\$1,424,149

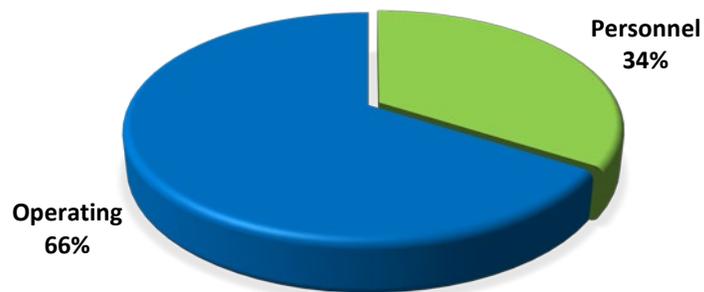


HOUSING

BUDGET ADOPTED FOR HOUSING FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Personnel	\$285,248	\$261,773	\$463,182	\$485,655
Operating	1,383,869	957,880	952,845	938,494
Capital	-	29,987	-	-
Transfer Out	-	9,960	-	-
TOTAL	\$1,669,117	\$1,259,601	\$1,416,027	\$1,424,149

HOUSING EXPENSES

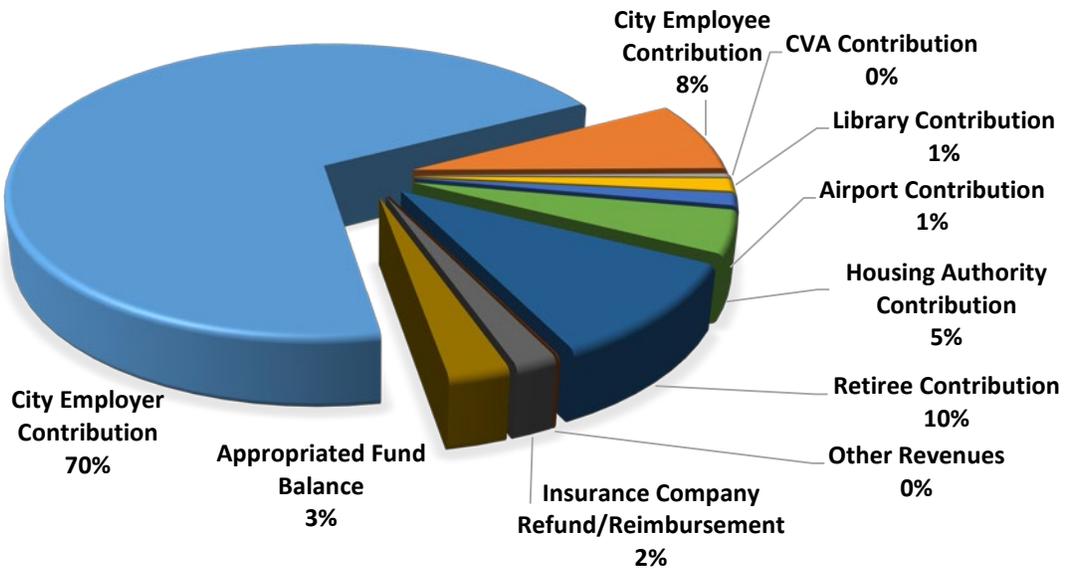


HEALTH

BUDGET ADOPTED FOR HEALTH FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
City Employer Contribution	\$8,394,660	\$7,878,601	\$8,837,053	\$9,197,718
City Employee Contribution	1,624,498	1,619,812	1,245,311	991,464
CVA Contribution	45,988	47,936	48,670	51,713
Library Contribution	177,134	166,147	176,895	182,536
Airport Contribution	158,947	157,489	168,179	173,411
Housing Authority Contribution	597,920	581,240	581,284	599,541
Retiree Contribution	1,094,678	1,401,474	1,311,058	1,349,309
Other Revenues	86	94	4,246	4,246
Insurance Company Refund/Reimb.	242,752	380,987	240,000	240,000
Appropriated Fund Balance	-	-	172,876	345,752
TOTAL	\$12,336,663	\$12,233,779	\$12,785,572	\$13,135,690

HEALTH INSURANCE REVENUES

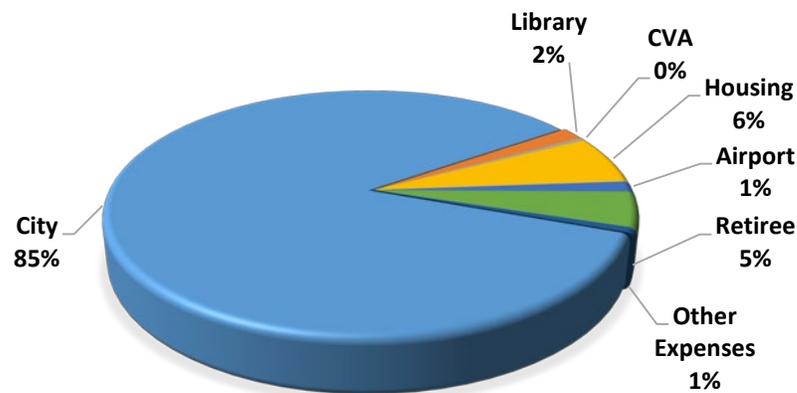


HEALTH

BUDGET ADOPTED FOR HEALTH FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
City	\$9,854,263	\$10,548,236	\$10,851,187	\$11,137,330
Library	186,670	184,658	209,203	216,313
CVA	38,511	49,495	52,814	54,611
Housing	782,673	804,968	812,915	841,305
Airport	156,146	159,164	177,167	183,234
Retiree	563,766	426,888	592,286	612,897
Other Expenses	56,819	-	90,000	90,000
TOTAL	\$11,638,848	\$12,173,410	\$12,785,572	\$13,135,690

HEALTH INSURANCE EXPENSES

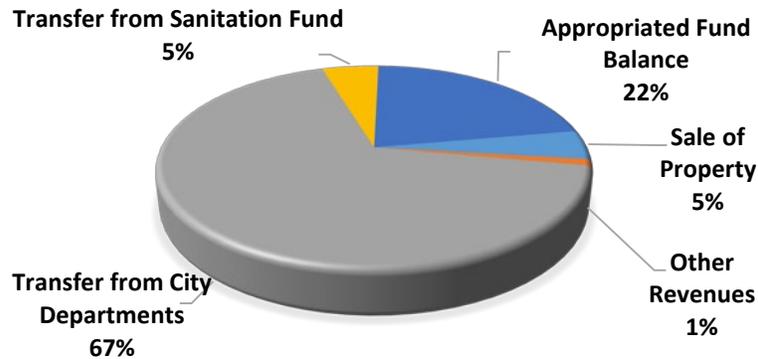


VEHICLE REPLACEMENT

The Vehicle Replacement Fund accounts for monies to fund the City’s capital budget, for the replacement of vehicles. All vehicles/equipment maintained by the Fleet Maintenance Division of the Public Works Department are considered under this fund. This fund minimizes fluctuations in the annual budget for vehicle expenditures and establishes a manageable replacement cycle.

BUDGET ADOPTED FOR VEHICLE REPLACEMENT FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Sale of Property	\$219,488	\$63,819	\$223,000	\$227,460
Other Revenues	-	-	50,000	51,000
Transfer from City Departments	2,635,322	2,098,112	3,176,826	3,328,636
Transfer from Sanitation Fund	-	-	250,000	250,000
Appropriated Fund Balance	-	-	1,366,917	1,077,674
TOTAL	\$2,854,810	\$2,161,930	\$5,066,743	\$4,934,770

VEHICLE REPLACEMENT REVENUES



VEHICLE REPLACEMENT

BUDGET ADOPTED FOR VEHICLE REPLACEMENT FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Operating	\$ -	\$1,782,721	\$ -	\$ -
Capital	3,334,759	4,320,146	5,066,743	4,934,770
Contra Expense	-	(3,483,687)	-	-
TOTAL	\$3,334,759	\$2,619,180	\$5,066,743	\$4,934,770

VEHICLE REPLACEMENT EXPENSES



Capital
100%

FACILITIES IMPROVEMENT

The Facilities Improvement Fund accounts for monies to fund deferred maintenance projects as outlined in the City’s 10-Year Facilities Improvement Plan. The projects funded include facility operations projects that are overseen by the Public Works department as well as Recreation and Parks improvement projects that are overseen by the Recreation and Parks department. The fund was created back in fiscal year 2014-2015 through a \$0.01 increase in the ad valorem property tax rate. The fund receives funding through transfers from the General Fund in an amount needed to fund the annual budgeted projects.

BUDGET ADOPTED FOR FACILITIES IMPROVEMENT FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Transfer from General Fund	\$1,545,434	\$1,579,180	\$1,590,000	\$1,542,000
TOTAL	\$1,545,434	\$1,579,180	\$1,590,000	\$1,542,000

FACILITIES IMPROVEMENT REVENUES



FACILITIES IMPROVEMENT

BUDGET ADOPTED FOR FACILITIES IMPROVEMENT FUND FOR FISCAL YEAR 2018

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Depreciation	\$ -	\$40,734	\$ -	\$ -
Capital/Capital Improvements	752,770	577,498	1,590,000	1,542,000
Contra Expense	-	(441,254)	-	-
TOTAL	\$752,770	\$176,979	\$1,590,000	\$1,542,000

FACILITIES IMPROVEMENT EXPENSES



CAPITAL RESERVE

Capital Reserve Fund is a fund established to set aside and appropriate current funding to future capital projects. Routinely, the Council has transferred unassigned fund balance from the General Fund above the 14% Fund Balance policy into the Capital Reserve Fund to fund specifically identified projects as approved by Council. Currently, the Capital Reserve Fund contains funding appropriated to land banking for future park sites as well as funding for the Dickinson Sidewalk Project.

BUDGET ADOPTED FOR CAPITAL RESERVE FUND FOR FISCAL YEAR 2018				
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Investment Earnings	\$ -	\$550	\$ -	\$ -
Transfers from General Fund	43,370	1,447,301	460,000	-
Appropriated Fund Balance	-	-	1,623,419	-
TOTAL	\$43,370	\$1,447,851	\$2,083,419	-

CAPITAL RESERVE

**BUDGET ADOPTED FOR CAPITAL RESERVE FUND
FOR FISCAL YEAR 2018**

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Increase in Reserve	\$43,370	\$ -	\$ -	\$ -
Transfer to Capital Project Fund	-	-	2,083,419	-
Transfer to General Fund	-	50,000	-	-
TOTAL	\$43,370	\$50,000	\$2,083,419	\$ -



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FY 2017–2018 OPERATING BUDGET

Convention & Visitors Authority

April 10, 2017

Dear Mayor, Mayor Pro-Tem and Members of City Council:

The Convention & Visitors Authority, in conjunction with its hospitality partners, continues to make great progress in establishing Greenville and Pitt County as a competitive hospitality destination throughout the state of North Carolina. In fiscal year 2015, tourism expenditures in Pitt County totaled 218.83 million dollars generating 4.82 million dollars in local taxes. These tourism numbers rank Greenville and Pitt County among the top ¼ of tourism generating destinations across the state and we continue to gain ground each year against other municipalities.

The cornerstone of the 2017-2018 CVA budget is centered on achieving our established goals and objectives as set forth at our last combined CVA board and staff retreat. An increase in the marketing and advertising line items has been earmarked over the final year of our two year budget cycle to assist the bureau in selling our destination within our target markets of conventions and meetings, athletics, family reunions, and religious groups. Funds have also been set aside to continue efforts to market Greenville and Pitt County as a leisure destination across the Southeast region, especially in the area of Culinary Tourism. Greenville is experiencing an increase in hospitality related infrastructure which will help to attract the number of leisure travelers visiting our destination.

Over the next twelve months, the Convention and Visitors Bureau's budget is based on projected revenue from the hotel-motel occupancy tax collections. Our budget is conservatively based off an 11% increase in collections for the fiscal year. The double digit increase is due to higher occupancy numbers due to Hurricane Matthew as well as higher demand within our market. The budget also reflects the use of fund balance which is helping to cover the costs of our board approved projects over the next fiscal year. It is possible that the CVA will not need to utilize the current level of fund balance within the proposed budget as occupancy taxes will likely come in much higher than 11% for the current period.

This proposed budget has been approved by our CVA executive committee, our full CVA board and is ready for consideration by the Greenville City Council. The CVA appreciates the continual support of the Greenville City Council and looks forward to working with each member to make Greenville and Pitt County a preferred destination for events and leisure travel.

Sincerely,

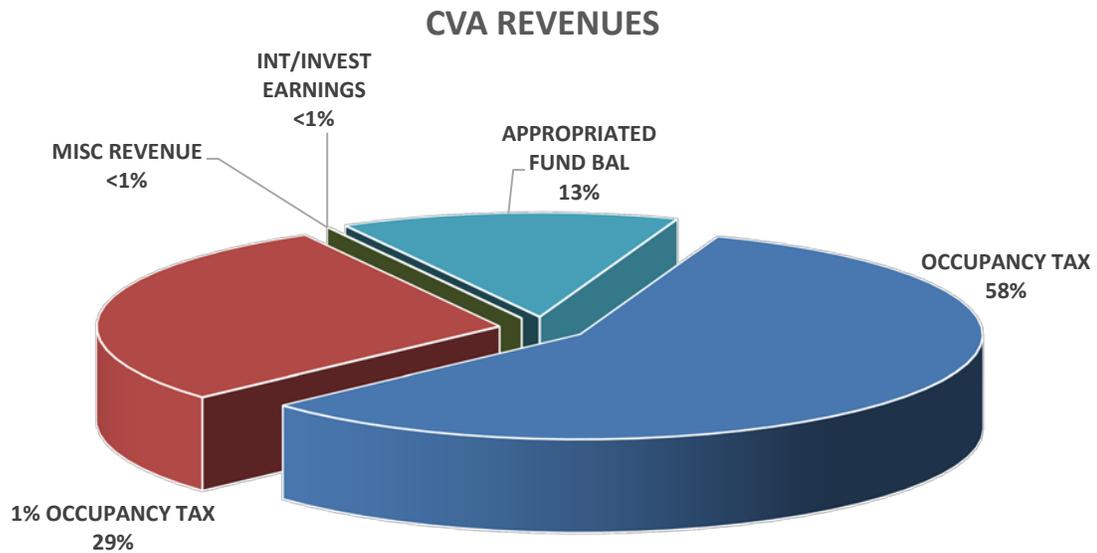


Andrew D. Schmidt, CHME, MPA
Executive Director



**BUDGET ADOPTED FOR CONVENTION & VISITORS AUTHORITY (CVA)
FOR FISCAL YEAR 2018**

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
Occupancy Tax	\$556,100	\$637,708	\$625,000	\$707,855
1% Occupancy Tax	273,900	318,854	322,100	353,928
Miscellaneous Revenue	-	-	27,500	-
Investment Earnings	1,200	60	60	60
Appropriated Fund Balance	98,607	142,547	241,164	166,641
TOTAL	\$929,807	\$1,099,169	\$1,215,824	\$1,228,484





**BUDGET ADOPTED FOR CONVENTION & VISITORS AUTHORITY (CVA)
FOR FISCAL YEAR 2018**

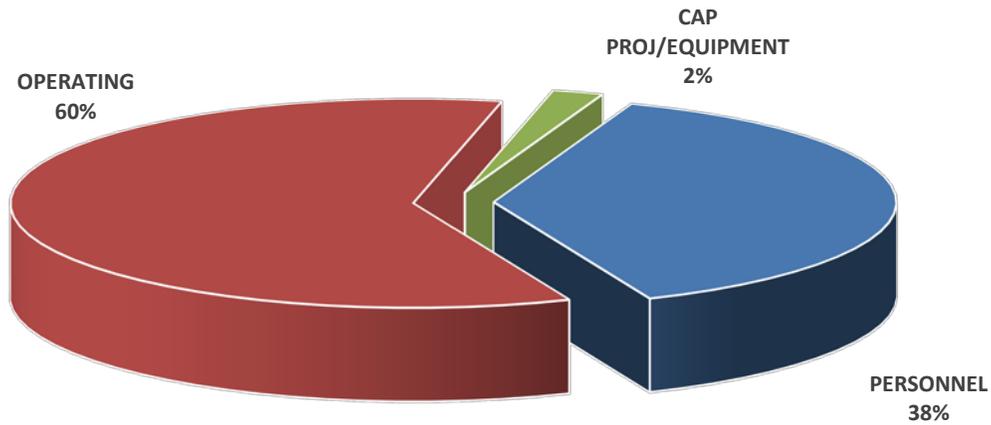
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Personnel				
Salaries-Permanent	\$256,971	\$321,142	\$332,256	\$344,466
Salaries-Sales Incentive	-	-	5,000	5,000
Car Allowance	3,600	2,807	3,900	3,900
FICA	20,570	24,475	20,476	22,295
Group Life	701	954	750	1,000
Retirement	17,989	22,026	21,386	23,784
Health/Dental Insurance	48,781	47,003	52,684	58,372
Workers Compensation	5,135	-	2,000	2,000
Unemployment Compensation	-	317	500	500
401K Retirement	4,160	6,275	4,680	6,240
GAFC	-	188	-	800
TOTAL PERSONNEL	\$357,907	\$424,548	\$444,274	\$468,357
Operating				
Printing	\$28,000	\$22,838	\$25,000	\$28,000
Travel/Marketing	30,000	58,028	55,000	61,000
Maintenance & Repair	3,000	1,196	3,000	3,000
Supplies & Materials	9,000	8,570	10,000	10,000
Contracted Services	30,000	33,397	85,000	35,000
Cost of Collection	12,800	14,507	16,250	19,000
Dues/Subscriptions	7,500	13,596	11,000	12,000
Advertising	82,000	119,029	95,000	108,000
Postage	4,000	2,914	3,500	3,500
Telephone	4,000	2,215	3,500	2,000
Utilities/Rent	35,000	38,502	44,000	45,000
General Insurance Liability	1,200	1,200	1,200	1,200
Dir./Officers Liability Insurance	1,500	-	1,500	1,500
Contingency	4,000	3,812	5,000	5,000
Convention Ctr Marketing	273,900	320,332	322,100	353,928
Convention Projects	8,000	7,690	8,000	12,000
Tourism Projects	30,000	21,553	42,500	35,000
TOTAL OPERATING	\$563,900	\$669,379	\$731,550	\$735,127



**BUDGET ADOPTED FOR CONVENTION & VISITORS AUTHORITY (CVA)
FOR FISCAL YEAR 2018**

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses Continued				
Capital				
Capital Projects	\$8,000	\$5,242	\$40,000	\$25,000
TOTAL EXPENSES	\$929,807	\$1,099,168	\$1,215,824	\$1,228,484

CVA EXPENSES





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FY 2017–2018 OPERATING BUDGET

Sheppard Memorial Library



March 23, 2017

To: Barbara Lipscomb, City Manager
 Michael Cowin, Assistant City Manager
 Bernita Demery, Director of Financial Services
 Shelley Z. Leach, Financial Analyst

From: Greg Needham, Director of Libraries *GN*

RE: 2017-2018 Sheppard Memorial Library Budget Request

Attached is the 2017-2018 Sheppard Memorial Library system budget request to the City of Greenville. This budget represents the operating costs for the main library, four branch libraries, and the Pitt County Bookmobile for the upcoming fiscal year.

Sheppard Memorial Library requests \$1,232,969 from the City of Greenville, which is the same amount appropriated in the original two-year budget and financial plan approved last year.

The total amount of funding requested from Pitt County is \$610,529. Anticipated revenue from State Aid is set by the State Library of North Carolina.

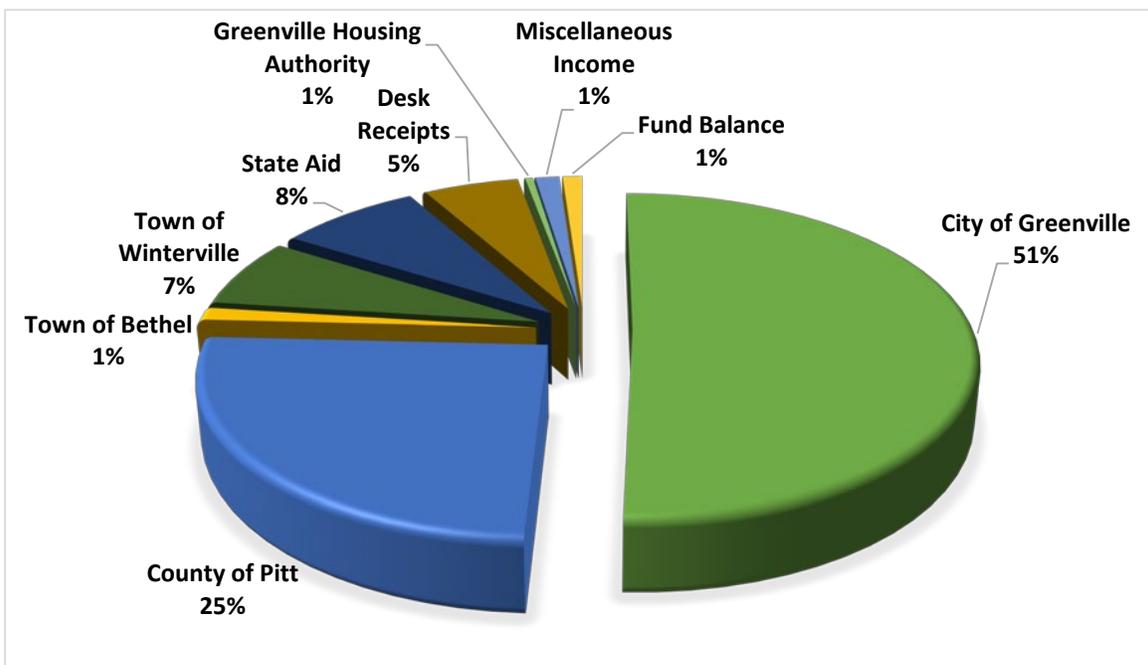
No capital funds are requested in this budget.

I appreciate the opportunity to submit this 2017-2018 budget request to the City of Greenville, and I will be glad to answer any related questions you may have.

Thank you for your consideration!

**BUDGET ADOPTED FOR SHEPPARD MEMORIAL LIBRARY (SML)
FOR FISCAL YEAR 2018**

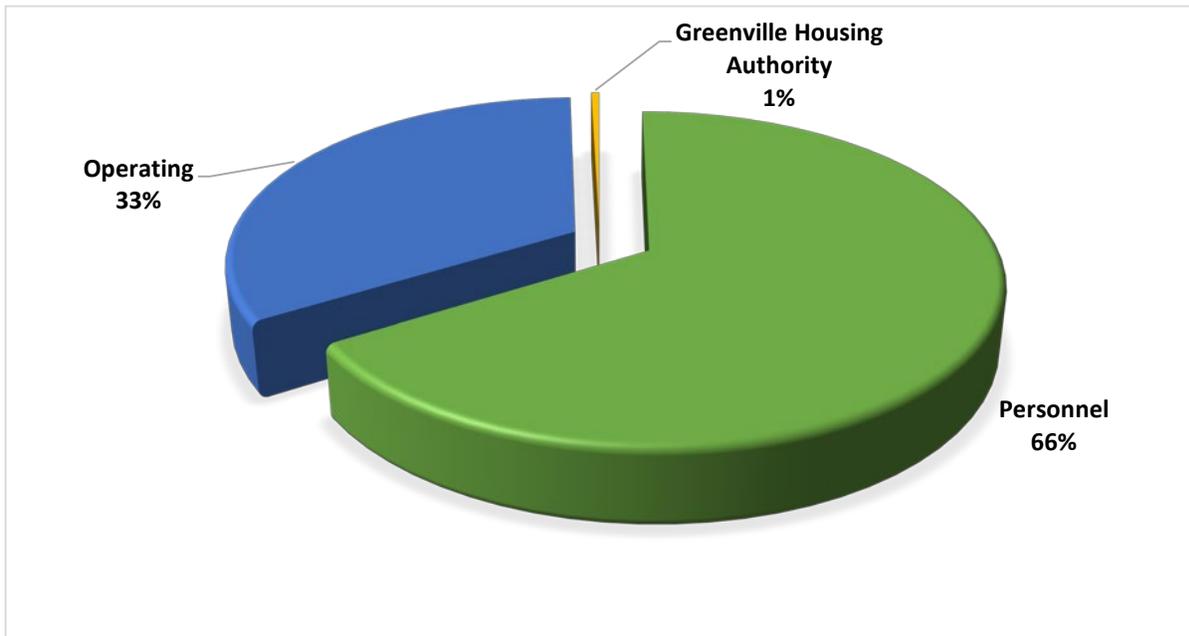
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Revenues				
City of Greenville	\$1,140,440	\$1,162,192	\$1,197,058	\$1,232,969
County of Pitt	553,693	567,395	581,096	598,529
County of Pitt-Bethel/Winterville	6,000	12,000	12,000	12,000
Town of Bethel	30,015	30,315	30,315	30,315
Town of Winterville	161,620	161,620	165,300	167,780
State Aid	185,765	191,774	191,774	191,774
Desk Receipts	125,000	131,661	128,775	128,775
Interest Income	1,500	1,500	1,000	1,000
Miscellaneous Income	41,000	39,788	31,500	31,500
Greenville Housing Authority	10,692	10,692	10,692	10,692
Federal Grants	50,000	-	-	-
Capital - City Funded	108,334	-	-	-
Capital - County - Bookmobile	31,666	-	100,000	-
Capital - Donations - Bookmobile	-	-	-	-
Transfer from Fiduciary Fund Balance (Bookmobile)	-	-	51,000	-
Fund Balance - Capital - Bookmobile	-	-	-	-
Fund Balance	-	-	28,432	26,946
TOTAL REVENUES	\$2,445,725	\$2,308,936	\$2,528,942	\$2,432,280



SML

**BUDGET ADOPTED FOR SHEPPARD MEMORIAL LIBRARY (SML)
FOR FISCAL YEAR 2018**

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 ADOPTED
Expenses				
Personnel	\$1,450,808	\$1,420,731	\$1,546,288	\$1,610,626
Operating	794,225	795,141	820,962	810,962
Greenville Housing Authority	10,692	10,692	10,692	10,692
Capital Expense	140,000	99,757	151,000	-
Grant Project	50,000	-	-	-
TOTAL	\$2,445,725	\$2,316,241	\$2,528,942	\$2,432,280





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FY 2017–2018 OPERATING BUDGET

Greenville Utilities Commission

GUC



**Greenville
Utilities**

Greenville Utilities Commission
Greenville City Council
Customers of Greenville Utilities

Ladies and Gentlemen:

The FY 2017-18 Budget reflects the combined efforts of the Management Team, employees, and the guidance of the Board of Commissioners. Budgetary requests have been reviewed with a focus on sound business practices, customer expectations, and system reliability. In balancing the budget, key areas such as infrastructure needs, rising operational costs, staffing requirements and long-term sustainability with fiscal responsibility were also taken into consideration.

Using GUC's strategic plan as a guide, this budget has been prepared to ensure the long-term success of our mission to provide safe and reliable utility services at the lowest reasonable costs, with exceptional customer service.

GUC's financial budget goals focus on several key metrics including end-of-year performance, debt service coverages, and fund balances. The long-term sustainability of each fund is also taken into consideration to ensure that GUC is poised to continue to meet its mission and future financial challenges.

Guiding all budgetary decisions is GUC's commitment to provide exceptional service while maintaining a viable financial position. In monitoring our strategic plan, GUC utilizes Key Performance Indicators at the corporate level on a consistent and routine basis. To that end, GUC's budget goals are designed to achieve the following:

- Meet customer needs
- Provide reliable utility services at the lowest reasonable cost
- Position GUC to achieve greater efficiencies
- Continue to meet and/or exceed regulatory requirements
- Preserve and/or improve bond ratings
- Minimize rate increases
- Avoid future rate shock
- Ensure financial viability of each fund
- Prepare for emergency situations
- Prepare for growth and expansion opportunities

PO Box 1847
Greenville, NC
27835-1847
252 752-7166
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The balancing process for the budget addressed several areas, including the review and analysis of the following:

- All four funds will be self-supporting in order to meet future financial challenges as individual funds on a sustained basis
- Continued investment in infrastructure
- Additional debt service requirements
- Appropriate timing of expenditures for capital projects
- Revenues
- Personnel and staffing
- Cost saving opportunities
- Updating financial models while being cognizant of any rate adjustments that were proposed last year for the upcoming fiscal year

Highlights of the FY 2017-18 operating budget are listed below:

- Expenditures budgeted for FY 2017-18 have decreased by 2.7% or \$6.95M when compared to the FY 2016-17 budget. Key drivers are:
 - \$5.7M decrease in purchased commodities costs (electricity and gas)
 - \$3M decrease in transfer to rate stabilization
 - \$1M decrease in transfer to designated reserve
 - \$1.5M increase in transfer to capital projects
 - \$1.2M increase in operations
- No rate adjustment for the Electric Fund. However, the budget does reflect the (3.5)% decrease that went into effect on April 1, 2017 through the purchased power adjustment due to a wholesale decrease of (4.5)%. The (3.5)% rate decrease provides a \$4.00 per month decrease to the typical residential bill. This rate reduction marks the third time the rates have been reduced since the sale of NCEMPA assets providing residential customers a cumulative rate reduction of 14.5% over the last three years. The cumulative savings for the typical residential customer using 1,000 kWh over a three year period will be approximately \$500.
- No rate adjustment for the Water Fund, 7.4% projected rate adjustment deferred
- No rate adjustment for the Sewer Fund, 8.4% projected rate adjustment deferred
- No rate adjustment for the Gas Fund, 1.6% projected rate adjustment deferred (other than purchased gas adjustments as needed)
- Funding for the employee market adjustment at 1.7% or \$438K effective July 1, 2017
- Funding for the employee merit program at 1.5% or \$394K
- Continuation of a self-insured health insurance plan which includes a high deductible Health Savings Account option
- Continuation of self-insured dental insurance plan

GUC

- Funding to bring replacements on board prior to the retirement of key personnel in order to facilitate succession planning, leverage the knowledge and experience of long-term employees for training on critical issues and ensure smooth transitions
- Existing positions have been reallocated and seven permanent positions have been added to appropriately respond to needs within the combined enterprise operation
- Prefunding for Other Post-Employment Benefits (OPEB) \$500K
- Investment of \$9.67M for capital outlay in order to maintain system reliability and comply with regulatory requirements in the combined enterprise operation
- Annual turnover or transfer of \$6.6M to the City of Greenville in accordance with the Charter issued by the North Carolina General Assembly

Highlights of the FY 2017-18 capital budget are listed below:

- GUC continues to make investments in capital projects to maintain reliability, meet ongoing regulatory requirements, and remain strategically positioned to facilitate growth. To that end, GUC will be establishing capital projects totaling \$21.58M.

SUMMARY

The FY 2017-18 balanced budget controls costs while continuing to provide the high level of service our customers expect. The budget is balanced and it includes key components to position GUC for long-term sustainability and growth. By focusing on business fundamentals, this budget helps establish the foundation for providing safe and reliable service at the lowest reasonable costs to GUC's customers for the future.



Anthony C. Cannon
General Manager/CEO



ORDINANCE NO. 17-041
CITY OF GREENVILLE, NORTH CAROLINA
2017-18 GREENVILLE UTILITIES COMMISSION BUDGET ORDINANCE

THE CITY COUNCIL OF THE CITY OF GREENVILLE, NORTH CAROLINA, DOES ORDAIN:

Section I. Estimated Net Revenues and Fund Balances. It is estimated that the following non-tax revenues and fund balances will be available during the fiscal year beginning July 1, 2017 and ending June 30, 2018 to meet the subsequent expenditures, according to the following schedules:

<u>Revenues</u>		<u>Budget</u>
A. <u>Electric Fund</u>		
Rates & Charges	\$169,026,175	
Fees & Charges	1,777,452	
Miscellaneous	2,295,301	
Interest on Investments	<u>204,000</u>	
Total Electric Fund Revenue		\$173,302,928
B. <u>Water Fund</u>		
Rates & Charges	\$19,010,430	
Fees & Charges	359,787	
Miscellaneous	246,053	
Interest on Investments	<u>45,000</u>	
Total Water Fund Revenue		\$19,661,270
C. <u>Sewer Fund</u>		
Rates & Charges	\$22,065,490	
Fees & Charges	304,686	
Miscellaneous	145,866	
Interest on Investments	<u>27,000</u>	
Total Sewer Fund Revenue		\$22,543,042
D. <u>Gas Fund</u>		
Rates & Charges	\$33,683,200	
Fees & Charges	135,176	
Miscellaneous	156,157	
Interest on Investments	60,000	
Appropriated Fund Balance	<u>1,000,000</u>	
Total Gas Fund Revenue		<u>\$35,034,533</u>
Total Revenues		<u><u>\$250,541,773</u></u>

Section II. Expenditures. The following amounts are hereby estimated for the Greenville Utilities Commission to be expended for managing, operating, improving, maintaining, and extending electric, water, sewer and gas utilities during the fiscal year beginning July 1, 2017 and ending on June 30, 2018, according to the following schedules:

<u>Expenditures</u>		<u>Budget</u>
Electric Fund	\$173,302,928	
Water Fund	19,661,270	
Sewer Fund	22,543,042	
Gas Fund	<u>35,034,533</u>	
Total Expenditures		<u><u>\$250,541,773</u></u>

City of Greenville Fiscal Year 2017/2018 Budget

Section III. Capital Improvements. The following Capital Improvements anticipated revenues and project appropriations as listed below in this section are hereby adopted in the fiscal year beginning July 1, 2017.

(a) It is estimated that the following non-tax revenues and long term debt proceeds will be available to fund capital project expenditures that will begin in the fiscal year beginning July 1, 2017.

<u>Capital Projects Revenues</u>	<u>Budget</u>
Electric Fund - Long Term Debt Proceeds	\$2,500,000
Sewer Fund - Long Term Debt Proceeds	6,780,000
Gas Fund - Long Term Debt Proceeds	<u>12,300,000</u>
Total Revenues	<u>\$21,580,000</u>

(b) The following amounts are hereby appropriated for capital projects that will begin during the fiscal year beginning July 1, 2017.

<u>Capital Projects Expenditures</u>	<u>Budget</u>
Electric System Expansion Project	\$2,500,000
Southeast Area Sewer Extensions Project	2,500,000
Sewer Outfall Rehabilitation Phase 4 Project	2,480,000
Regional Pump Station Upgrades Project	1,800,000
High-Pressure Multiple Gas Facilities Relocation Project	9,500,000
NCDOT Southwest Bypass Relocations Project	1,500,000
Firetower Road Widening Project	<u>1,300,000</u>
Total Capital Projects Expenditures	<u>\$21,580,000</u>

Section IV: Amendments.

(a) Pursuant to General Statutes 159-15, this budget may be amended by submission of proposed changes to the City Council.

(b) Notwithstanding Subsection (a) above, the General Manager/CEO of Greenville Utilities Commission is authorized to transfer funds from one appropriation to another in an amount not to exceed \$100,000. Any such transfers shall be reported to the Greenville Utilities Commission and the City Council at their next regular meeting and shall be entered in the minutes.

(c) In case of emergency which threatens the lives, health, or safety of the public, the General Manager/CEO may authorize expenditures in an amount necessary to meet the emergency so long as such amount does not exceed the amount in contingency accounts and the expenditure is reported to the Greenville Utilities Commission as soon as possible, and appropriate budget amendments are submitted to the City Council, if necessary, at its next regular meeting.

(d) Capital Projects listed in section III may be amended on an individual project basis.

Section V: Appropriation. The capital project revenue and expenditure authorizations shall extend from year to year until each project is completed.

Section VI: Distribution. Copies of this ordinance shall be furnished to the General Manager/CEO and the Chief Financial Officer of the Greenville Utilities Commission, and the Director of Financial Services of the City of Greenville to be kept on file by them for their direction in the disbursement of funds.

Adopted this the 8th day of June, 2017.


 Allen M. Thomas, Mayor

Attest:

 Carol L. Barwick, City Clerk





**GREENVILLE UTILITIES COMMISSION
EXPENDITURES BY DEPARTMENT**

Department	2015-2016 Actual	2016-2017 Budget	2016-2017 Projected	2017-2018 Plan	2017-2018 Budget
Governing Body and Administration	2,884,395	3,564,107	3,300,355	3,502,142	3,398,157
Finance	9,254,282	10,022,598	9,106,677	10,084,108	9,945,309
Human Resources	2,359,681	2,756,212	2,955,016	2,834,030	3,008,407
Information Technology	5,440,136	7,145,465	6,900,464	6,857,155	7,177,849
Customer Relations	3,619,269	4,358,371	4,149,923	4,305,157	4,364,499
Electric Department	14,333,218	16,891,643	18,782,724	17,440,557	18,224,170
Shared Resources	97,024	95,000	95,587	95,000	122,000
Meter	2,535,224	2,833,480	2,843,275	2,787,401	2,849,932
Water Department	8,067,292	9,181,050	9,348,659	9,115,678	9,371,036
Sewer Department	8,361,121	10,137,055	9,537,113	9,119,876	10,041,783
Gas Department	5,143,408	6,362,292	6,127,949	6,125,132	6,017,380
Utility Locating Service	528,963	728,765	750,863	667,737	711,392
Ancillary	193,495,583	183,423,591	179,087,000	187,630,637	175,309,859
Total	256,119,596	257,499,629	252,985,605	260,564,610	250,541,773



ALL FUNDS

	2015-2016 Actual	2016-2017 Budget	2016-2017 Projected	2017-2018 Plan	2017-2018 Budget
REVENUE:					
Rates & Charges	\$ 243,633,916	\$ 250,022,370	\$ 243,620,253	\$ 254,420,307	\$ 243,785,295
Fees & Charges	2,303,829	2,170,451	2,365,479	2,213,861	2,369,093
U. G. & Temp. Ser. Chgs.	174,595	139,951	406,417	142,751	208,008
Miscellaneous	3,257,057	2,626,130	2,707,099	2,856,818	2,843,377
Interest on Investments	326,222	322,000	346,292	322,000	336,000
FEMA/Insurance Reimb	-	-	721,338	-	-
Bond Proceeds	813,404	1,418,727	-	608,873	-
Installment Purchases	-	-	-	-	-
Transfer from Cap Projects	-	800,000	1,418,727	-	-
Transfer from Rate Stabilizatio	-	-	400,000	-	-
Appropriated Fund Balance	-	-	1,000,000	-	1,000,000
	\$ 250,509,023	\$ 257,499,629	\$ 252,985,605	\$ 260,564,610	\$ 250,541,773

EXPENDITURES:

Operations	\$ 54,557,568	\$ 64,389,120	\$ 62,927,499	\$ 65,135,235	\$ 65,558,607
Purchased Power	124,801,949	128,765,671	130,091,433	129,105,795	125,005,049
Purchased Gas	15,335,516	21,383,200	17,243,000	21,524,100	19,423,500
Capital Outlay	7,111,244	9,686,918	10,971,106	7,798,738	9,673,307
Debt Service	15,055,055	14,683,867	14,423,978	15,829,985	14,313,444
City Turnover - General	6,592,442	5,723,000	5,899,988	6,557,000	5,853,236
Street Light Reimbursement	765,823	775,420	775,420	798,683	798,693
Transfer to OPEB Trust	450,000	500,000	500,000	500,000	500,000
Transfer to Rate Stabilization	14,000,000	4,500,000	4,750,000	1,200,000	1,450,000
Transfer to Capital Projects	16,450,000	4,850,000	4,000,000	8,700,000	6,350,000
Transfer to Designated Res	1,000,000	1,050,000	750,000	1,750,000	-
Operating Contingencies	-	1,192,433	653,181	1,665,074	1,615,937
	\$ 256,119,596	\$ 257,499,629	\$ 252,985,605	\$ 260,564,610	\$ 250,541,773



ELECTRIC FUND

	2015-2016	2016-2017	2016-2017	2017-2018	2017-2018
	Actual	Budget	Projected	Plan	Budget
REVENUE:					
Rates & Charges	\$ 177,785,263	\$ 173,925,971	\$ 172,937,733	\$ 174,521,779	\$ 169,026,175
Fees & Charges	1,499,960	1,339,253	1,500,483	1,366,039	1,573,044
U. G. & Temp. Ser. Chgs.	170,695	135,871	394,117	138,589	204,408
Miscellaneous	2,476,169	2,111,369	1,823,141	2,332,440	2,295,301
Interest on Investments	170,725	165,000	207,479	165,000	204,000
FEMA/Insurance Reimbursemer	-	-	667,636	-	-
Bond Proceeds	329,114	806,619	-	52,750	-
Installment Purchases	-	-	-	-	-
Transfer from Cap Projects	-	-	806,619	-	-
Transfer from Rate Stabilization	-	-	-	-	-
Appropriated Fund Balance	-	-	-	-	-
	\$ 182,431,926	\$ 178,484,083	\$ 178,337,208	\$ 178,576,597	\$ 173,302,928
EXPENDITURES:					
Operations	\$ 23,894,397	\$ 28,442,836	\$ 27,866,732	\$ 29,089,354	\$ 28,858,575
Purchased Power	124,801,949	128,765,671	130,091,433	129,105,795	125,005,049
Capital Outlay	4,482,944	5,011,008	6,894,098	4,725,298	5,846,686
Debt Service	3,352,378	3,276,228	3,191,581	3,577,039	3,089,614
City Turnover - General	4,777,152	3,863,000	4,425,647	4,446,000	4,254,580
Street Light Reimbursement	765,823	775,420	775,420	798,683	798,693
Transfer to OPEB Trust	315,000	275,000	300,000	275,000	275,000
Transfer to Rate Stabilization	13,000,000	4,500,000	4,500,000	1,200,000	1,200,000
Transfer to Capital Projects	4,600,000	2,400,000	-	3,300,000	3,000,000
Transfer to Designated Reserve	300,000	300,000	-	600,000	-
Operating Contingencies	-	874,920	292,297	1,459,428	974,731
	\$ 180,289,642	\$ 178,484,083	\$ 178,337,208	\$ 178,576,597	\$ 173,302,928



WATER FUND

	2015-2016	2016-2017	2016-2017	2017-2018	2017-2018
	Actual	Budget	Projected	Plan	Budget
REVENUE:					
Rates & Charges	\$ 17,792,061	\$ 18,715,321	\$ 18,885,705	\$ 20,122,505	\$ 19,010,430
Fees & Charges	336,621	347,527	345,906	354,478	356,187
U. G. & Temp. Ser. Chgs.	3,900	4,080	12,300	4,162	3,600
Miscellaneous	259,746	240,370	368,400	245,232	246,053
Interest on Investments	51,616	45,000	47,384	45,000	45,000
FEMA/Insurance Reimbursemer	-	-	17,363	-	-
Bond Proceeds	158,228	79,633	-	278,328	-
Installment Purchases	-	-	-	-	-
Transfer from Cap Projects	-	-	79,633	-	-
Transfer from Rate Stabilization	-	-	-	-	-
Appropriated Fund Balance	-	-	-	-	-
	\$ 18,602,171	\$ 19,431,931	\$ 19,756,691	\$ 21,049,705	\$ 19,661,270
EXPENDITURES:					
Operations	\$ 11,203,936	\$ 13,202,792	\$ 13,037,745	\$ 13,345,000	\$ 13,273,137
Capital Outlay	761,075	981,270	1,054,528	718,210	1,100,540
Debt Service	3,779,719	3,595,217	3,559,858	3,777,344	3,454,686
Transfer to OPEB Trust	67,500	75,000	100,000	75,000	75,000
Transfer to Rate Stabilization	-	-	-	-	-
Transfer to Capital Projects	1,900,000	1,100,000	1,550,000	2,600,000	1,600,000
Transfer to Designated Reserve	100,000	300,000	300,000	450,000	-
Operating Contingencies	-	177,652	154,560	84,151	157,907
	\$ 17,812,230	\$ 19,431,931	\$ 19,756,691	\$ 21,049,705	\$ 19,661,270

SEWER FUND

	2015-2016	2016-2017	2016-2017	2017-2018	2017-2018
	Actual	Budget	Projected	Plan	Budget
REVENUE:					
Rates & Charges	\$ 20,835,158	\$ 21,728,078	\$ 21,981,525	\$ 23,600,423	\$ 22,065,490
Fees & Charges	337,938	341,518	363,734	348,348	304,686
U. G. & Temp. Ser. Chgs.	-	-	-	-	-
Miscellaneous	188,174	129,041	186,734	131,286	145,866
Interest on Investments	34,585	32,000	31,529	32,000	27,000
FEMA/Insurance Reimbursemen	-	-	16,613	-	-
Bond Proceeds	206,761	167,880	-	227,045	-
Installment Purchases	-	-	-	-	-
Transfer from Cap Projects	-	800,000	167,880	-	-
Transfer from Rate Stabilization	-	-	-	-	-
Appropriated Fund Balance	-	-	-	-	-
	\$ 21,602,615	\$ 23,198,517	\$ 22,748,015	\$ 24,339,102	\$ 22,543,042
EXPENDITURES:					
Operations	\$ 11,290,909	\$ 13,141,223	\$ 12,740,621	\$ 13,340,712	\$ 13,657,020
Capital Outlay	774,018	1,943,810	1,481,941	670,560	1,331,941
Debt Service	6,473,115	6,233,324	6,124,638	6,855,204	6,394,613
Transfer to OPEB Trust	67,500	75,000	100,000	75,000	75,000
Transfer to Rate Stabilization	-	-	-	-	-
Transfer to Capital Projects	4,700,000	1,250,000	1,700,000	2,600,000	1,000,000
Transfer to Designated Reserve	600,000	450,000	450,000	700,000	-
Operating Contingencies	-	105,160	150,815	97,626	84,468
	\$ 23,905,542	\$ 23,198,517	\$ 22,748,015	\$ 24,339,102	\$ 22,543,042



GAS FUND

	2015-2016	2016-2017	2016-2017	2017-2018	2017-2018
	Actual	Budget	Projected	Plan	Budget
REVENUE:					
Rates & Charges	\$ 27,221,435	\$ 35,653,000	\$ 29,815,290	\$ 36,175,600	\$ 33,683,200
Fees & Charges	129,310	142,153	155,356	144,996	135,176
U. G. & Temp. Ser. Chgs.	-	-	-	-	-
Miscellaneous	332,969	145,350	328,824	147,860	156,157
Interest on Investments	69,295	80,000	59,900	80,000	60,000
FEMA/Insurance Reimburseme	-	-	19,726	-	-
Bond Proceeds	119,302	364,595	-	50,750	-
Installment Purchases	-	-	-	-	-
Transfer from Cap Projects	-	-	364,595	-	-
Transfer from Rate Stabilization	-	-	400,000	-	-
Appropriated Fund Balance	-	-	1,000,000	-	1,000,000
	\$ 27,872,311	\$ 36,385,098	\$ 32,143,691	\$ 36,599,206	\$ 35,034,533

EXPENDITURES:

Operations	\$ 8,168,326	\$ 9,602,269	\$ 9,282,401	\$ 9,360,169	\$ 9,769,875
Purchased Gas	15,335,516	21,383,200	17,243,000	21,524,100	19,423,500
Capital Outlay	1,093,207	1,750,830	1,540,539	1,684,670	1,394,140
Debt Service	1,449,843	1,579,098	1,547,901	1,620,398	1,374,531
City Turnover - General	1,815,290	1,860,000	1,474,341	2,111,000	1,598,656
Transfer to OPEB Trust	-	75,000	-	75,000	75,000
Transfer to Rate Stabilization	1,000,000	-	250,000	-	250,000
Transfer to Capital Projects	5,250,000	100,000	750,000	200,000	750,000
Transfer to Designated Reserve	-	-	-	-	-
Operating Contingencies	-	34,701	55,509	23,869	398,831
	\$ 34,112,182	\$ 36,385,098	\$ 32,143,691	\$ 36,599,206	\$ 35,034,533



**GREENVILLE UTILITIES COMMISSION
BUDGET BY DEPARTMENT
2017-2018**

Department	Electric	Water	Sewer	Gas	Total
Governing Body and Administration	848,091	844,122	846,822	859,122	3,398,157
Finance	5,084,706	1,664,641	1,632,237	1,563,725	9,945,309
Human Resources	1,233,443	661,852	631,766	481,346	3,008,407
Information Technology	4,036,964	982,156	986,483	1,172,246	7,177,849
Customer Relations	3,491,583	218,230	218,230	436,456	4,364,499
Electric Department	18,224,170	-	-	-	18,224,170
Shared Resources	41,000	26,300	26,300	28,400	122,000
Meter	1,567,459	427,491	427,491	427,491	2,849,932
Water Department	-	9,371,036	-	-	9,371,036
Sewer Department	-	-	10,041,783	-	10,041,783
Gas Department	-	-	-	6,017,380	6,017,380
Utility Locating Service	177,845	177,849	177,849	177,849	711,392
Ancillary	138,597,667	5,287,593	7,554,081	23,870,518	175,309,859
Grand Total	173,302,928	19,661,270	22,543,042	35,034,533	250,541,773

2016-2017

Department	Electric	Water	Sewer	Gas	Total
Governing Body and Administration	889,627	885,660	888,160	900,660	3,564,107
Finance	5,151,226	1,651,520	1,617,307	1,602,545	10,022,598
Human Resources	1,130,051	606,365	578,803	440,993	2,756,212
Information Technology	4,044,519	1,006,327	1,010,568	1,084,051	7,145,465
Customer Relations	3,578,690	223,671	223,671	332,339	4,358,371
Electric Department	16,891,643	-	-	-	16,891,643
Shared Resources	27,500	22,250	22,250	23,000	95,000
Meter	1,558,399	425,027	425,027	425,027	2,833,480
Water Department	-	9,181,050	-	-	9,181,050
Sewer Department	-	-	10,137,055	-	10,137,055
Gas Department	-	-	-	6,362,292	6,362,292
Utility Locating Service	182,189	182,192	182,192	182,192	728,765
Ancillary	145,030,239	5,247,869	8,113,484	25,031,999	183,423,591
Grand Total	178,484,083	19,431,931	23,198,517	36,385,098	257,499,629



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